

# **ECTS CATALOGUE**

## **Business and Administration first-cycle studies practical profile**

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Foreign language I</b> Język niemiecki I							<b>Course code</b>		
	German Language I							BBA.MI.1a.GL.I.		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł I. Przedmioty ogólnouczelniane									
	<b>Study year, semester</b>									
	year I, semester 1									
	<b>Course status</b>							<b>Language</b>		
	elective							Polish/German		
<b>Name, surname, degree of the course instructor(s)</b>										
<b>Level of study:</b> first-cycle studies	<b>Prerequisites</b>									
	Xxx									
<b>Study profile</b> practical										
<b>Types of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lect ure</b>	<b>class</b>	<b>foreign language course</b>	<b>labora tory</b>	<b>works hop</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>oth er</b>	<b>3</b>
		30/15				MCSM	Hospital			
<b>Course aims</b>										
Gradual development of language competences in German which relate to grammatical and lexical forms, efficient communication and openness to the challenges of the contemporary labour market.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge :</b>	<b>Graduate knows and understands:</b>									
	P_W01 basic grammatical and lexical structures to a degree that allows him/her to understand simple reading and listening texts. P_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 correctly use basic grammatical and lexical forms appropriate to specific everyday situations. K_U11									
	P_U02 construct short statements on given topics within the required/covered subject area. K_U11									
	P_U03 prepare oral statements on a given topic K_U11									
	K_U11									

<b>Social competences:</b>	<b>Graduate is ready to:</b> P_K01 pay attention to the linguistic correctness of his/her statements K_K02	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURES		not applicable
FOREIGN LANGUAGE COURSE Presenting yourself in relationships with family, friends, neighbours and co-workers at work. Everyday objects. Eating habits, communication in a restaurant, pub, student canteen, etc. Free time - possibilities of spending free time, arranging a meeting, cancelling meetings. Apartment - description of an apartment, dorm room, hotel room. Renting an apartment, room, booking a stay in a hotel. Impressions from your vacation. Conjugation of regular and irregular verbs in the present tense, separable and inseparable compound verbs, singular and plural nouns, declension of nouns, numerals, definite and indefinite article, negation, simple declarative and interrogative sentences. Modal verbs.		P_W01 P_U01 P_U02 P_U03 P_K01  (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture: not applicable		
Foreign language course: exercises, working with text, listening, role-play, discussion, presentation		
<b>Recommended literature</b>		
<b>Obligatory</b> Aufderstraße H., Bock H., Gerdes M., Müller J., Müller H., Themen 1 aktuell. Deutsch als Hueber Verlag, Ismaning Fremdsprache.Kursbuch, 2003, Ismaning Deutschland. Bock H., Eisfeld K.-H., Holthaus H., Schütze- Nöhmke U., Themen1 aktuell. Hueber Verlag, Deutsch als Fremdsprache.Ćwiczenia Ismaning 2003, Deutschland.		
<b>Supplementary</b> Texts from German-language magazines, Internet sources		
<b>Assessment forms /ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01	Not applicable	
P_U01 P_U02 P_U03 P_K01	Exercises – tests: P_W01, P_U01, P_U02, P_U03, P_K01; oral answers: P_W01, P_U01, P_U02, P_U03, P_K01; listening: P_W01, P_U01, P_U02, P_U03 Grading based on partial grades obtained during the semester for written work, oral answers, assignments, class activity and attendance.	
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/15
Active participation in classes		15/15
Preparation for classes		10/15
Preparation for assessment		10/15
Studying literature		10/15

<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl

**COURSE CARD**

<b>Institute:</b> Legal and Social Sciences	<b>Foreign language I</b> Język francuski I							<b>Course code</b>		
	French Language							BBA.MI.1b.FL.I.		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł I. Przedmioty ogólnouczelniane									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	Year I, semester 1									
<b>Study profile</b> practical	<b>Course status</b>						<b>Language</b>			
	elective						Polish/French			
<b>Name, surname, degree of the course instructor(s)</b>										
<b>Prerequisites</b>										
xxx										
<b>Types of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>3</b>
		30/ 15				MC SM	Hosp ital			
<b>Course aims</b>										
Developing the four basic language skills (speaking, reading, writing and listening) at the A2 language proficiency level.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b> P_W01 basic grammatical and lexical structures to a degree that allows him or her to understand simple reading and listening texts.									
	P_W15									
<b>Skills:</b>	<b>Graduate can:</b> P_U01 correctly use basic grammatical and lexical forms appropriate to specific everyday situations.									
	K_U11									
	P_U02 construct short statements on given topics within the required/covered subject area.									
	K_U11									
	P_U03 prepare oral statements on a given topic.									
K_U11										
<b>Social competences:</b>	<b>Graduate is ready to:</b> P_K01 respect other cultures and take care to preserve his own and his co-workers' cultural heritage									
	K_K02									
<b>Program content</b>									<b>Subject learning outcomes</b>	

LECTURES		Not applicable
<p>CLASSES</p> <p>A weekday and a day off - reporting the course of the day, describing activities in the past tense. Finding your way around the city, asking for directions, describing the town. Shopping, gifts, wishes - writing invitations, describing objects. Illnesses and ailments, unfortunate accidents. French-speaking countries - interesting places, culture, cuisine, interesting people. Reporting events from the past. Describing cities - attractions, location, comparing cities - specifying quantities: a lot, a little, a few, etc. Education and teaching foreign languages - how to learn. Linguistic situations - establishing contacts, enrolling in school, dealing with matters over the phone, asking for directions and providing information. Vocabulary and grammar: The alphabet. Basic verbs. Articles: definite and indefinite. Masculine and feminine genders of nouns and adjectives. Prepositions and names of countries. Personal pronouns, possessive, interrogative, demonstrative, strong pronouns. Prepositions of place. Negation. Polite forms.</p>		<p>P_W01 P_U01 P_U02 P_U03 P_K01</p> <p>(all subject learning outcomes are implemented in each course content)</p>
<b>Didactic methods</b>		
Literature: not applicable		
Classes: exercises, role plays, discussion, exercises with text, listening		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Annie Berthet A., Daill E., Hugot C., Alter Ego, Hachette 2012. Menand R., Capelle G., Le Nouveau Taxi, Hachette 2009.		
<b>Supplementary</b>		
Cosmopolite 2 student's book, Publisher: Hachette		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01	Not applicable	
P_U01 P_U02 P_U03	Exercises – tests: P_W01, P_U01, P_U02, P_U03, P_K01; oral answer: P_W01, P_U01, P_U02, P_U03, P_K01; listening: P_W01, P_U01, P_U02, P_U03 Assessment based on partial grades obtained during the semester for written work, oral answers, assignments, class activity and attendance.	
P_K01		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/15
Active participation in classes		15/15
Preparation for classes		10/15
Preparation for assessment		10/15
Studying literature		10/15
<b>Total student workload in hours</b>		75
<b>ECTS credits</b>		3
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Foreign language II</b> Język francuski 2 (A1/ A2)						<b>Course code</b>			
	French Language II						BBA.MI.2b.GL.II.			
	<b>Module name in Polish</b>									
	Moduł I. Przedmioty ogólnouczelniane									
	<b>Study year, semester</b>									
	I year, semester 2									
	<b>Course status</b>						<b>Language</b>			
	Elective						Polish/French			
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
xxx										
<b>Form of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class</b>	<b>Foreign language course</b>	<b>labor atory</b>	<b>work shop</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>othe r</b>	<b>3</b>
		30/15				MCS M	Hosp ital			
<b>Course aims</b>										
Expanding language competences in the field of French which refer to grammatical and lexical forms, efficient communication and openness to the challenges of the modern job market. After semester 2, the student is able to arrange a meeting, construct requests for help, make a choice and convince the interlocutor to make a reservation.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands</b> P_W01 basic grammatical and lexical structures to a degree that allows him/her to understand texts read and listened to.								
		P_W15								
		P_W02 vocabulary and expressions that allow him/her to present his/her own opinion on various topics.								
		P_W15								
<b>Skills:</b>		<b>Graduate can:</b> P_U01 use basic grammatical and lexical forms appropriate to specific everyday situations.								
		K_U11								
		P_U02 construct short statements on given topics within the required/covered topics								
		K_U11								
		P_U03 prepare oral and written statements on a given topic								
		K_U11								

<b>Social competences:</b>	<b>Graduate is ready to:</b> P_K01 participate in situational scenes while respecting the opinions of other people	
	K_K02	
<b>Program content</b>	<b>Subject learning outcomes</b>	
LECTURES	Not applicable	
CLASSES French sentence structure, masculine and feminine adjectives, c'est+nom, c'est+pronom construction. Asking about another person, group I verbs, nationalities and countries, rhythm of a French sentence. Description of a person, preferences, sports, colours, structure of an interrogative sentence, the definite article and its forms. Family, neighbours, place of residence, il y a construction, plural of nouns and adjectives, verbs: avoir, savoir, être en train de+infinitif construction (présent continu), stressed pronouns (pronoms toniques), preposition chez. Location in space, work, rest, school in France, verbs: aller, venir, preposition à and de, contracted article, futur proche (aller+infinitif) and passé récent (venir de+infinitif). Signing up for classes, class schedule, e-mail, the Internet, days of the week, months, seasons, dates and times, text messages, the school and academic year, the indefinite article, the French numeral, asking questions, verbs from group II. Paris, the metro, means of transport and the appropriate prepositions (en/à), verbs: prendre, faire, partir, revenir, acheter, prepositions with the names of countries. The city, shops, explaining the way, the location of objects and items, verbs: pouvoir, connaître, the imperative mood, the negative form. Presenting different ways of spending holidays – using the future tenses to express plans for the future, intentions; Linguistic situations: at the airport: check-in, reservation, passport control, solving problems.	P_W01 P_W02 P_U01 P_U02 P_U03 P_K01  (all subject learning outcomes are implemented in each course content)	
<b>Didactic methods</b>		
Lecture: not applicable		
Classes: exercises, debate, discussion, working with text, listening		
<b>Recommended literature</b>		
<b>Obligatory</b> Berthet A., Daill E., Hugot C., Alter Ego, Hachette 2012. Menand R., Capelle G., Le Nouveau Taxi, Hachette 2009.		
<b>Supplementary</b> Cosmopolite 2 i 3 student's book, Publisher: Hachette		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Not applicable	
P_U01 P_U02 P_U03 P_K01	Assessment of classes based on: tests, oral statements, listening comprehension. Final assessment based on partial grades obtained during the semester from: written assignments, oral answers, activity during classes and attendance.	
<b>Student workload</b>	<b>Number of hours</b>	



	<b>full-time/part-time</b>
Classes	30/15
Active participation in classes	15/15
Preparation for classes	10/20
Preparation for assessment	10/15
Studying literature	10/10
<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Foreign language III</b> <b>Język niemiecki III</b>						<b>Course code</b>			
	German Language III						BBA.MI.3a.GL.III.			
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł I. Przedmioty ogólnouczelniane									
	<b>Study year, semester</b>									
	Year II, semester 3									
	<b>Course status</b>						<b>Language</b>			
	Elective						Polish/German			
<b>Level of study:</b> first-cycle studies	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
<b>Study profile</b> practical	The student has knowledge of German grammar and is able to communicate in German at a basic level.									
<b>Form of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>3</b>
		30/15				MCS M	Hospital			
<b>Course aims</b>										
Further expansion of linguistic competences in the field of German, which relate to all linguistic skills, as well as systematic repetition and consolidation of learned lexical and grammatical forms.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands</b>									
	P_W01 grammatical and lexical structures to a degree that allows him/her to understand texts read and listened to, including advanced ones									
	P_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 discuss topics related to his or her immediate and distant environment.									
	K_U11									
	P_U02 use correctly grammatical and lexical structures appropriate to a specific communication situation.									
	K_U11									

	P_U03 construct complex argumentative statements on given topics within the required/covered topics.	
	K_U11	
<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	P_K01 critically evaluate his/her knowledge and is aware of the importance of a foreign language in the modern world (education, professional work, travel, etc.);	
	K_K02	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURES		Not applicable
<p>CLASSES</p> <p>Description of a person - appearance, character traits, the influence of appearance on relationships with the environment. The school system in Poland and Germany. Choosing a profession, Education, searching for a job. Youth unemployment. Television as entertainment. The influence of television on human/child development. Street art. Professional work, remuneration. Running a household - expenses. Family ties. Raising children in the past and today. Generational conflicts. Family relationships. Adjective declension. Coordinated sentences. Subordinate sentences with weil and obwohl. Subjunctive mood Konjunktiv II, passive voice in the present and past tense Präteritum, infinitive constructions.</p>		<p>P_W01 P_W02 P_U01 P_U02 P_U03 P_K01</p> <p>(all subject learning outcomes are implemented in each course content)</p>
<b>Didactic methods</b>		
Lecture: not applicable		
Classes: exercises, debate, discussion, working with text, listening		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Aufderstraße H., Bock H., Müller J., Müller H., Themen 2 aktuell. Deutsch als Fremdsprache. Kursbuch, Hueber Verlag, Ismaning 2003, Deutschland.		
Aufderstraße H., Bock H., Müller J., Themen 2 aktuell. Deutsch als Fremdsprache. Workbook, Hueber Verlag, Ismaning 2003, Deutschland.		
<b>Supplementary</b>		
Bęza S., Nowe repetytorium z gramatyki języka niemieckiego, first edition, PWN, Warszawa, 1998.		
<b>Assessment form/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Not applicable	
P_U01 P_U02 P_U03 P_K01	Exercises – tests, oral presentation, listening Assessment based on partial grades obtained during the semester from written assignments, oral responses, tasks, activity during classes and attendance.	
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>

Classes	30/15
Active participation in classes	15/15
Preparation for classes	10/20
Preparation for assessment	10/15
Studying literature	10/10
<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Foreign language III</b>							<b>Course code</b>		
	Język francuski III							BBA.MI.3b.GL.III.		
	French Language III									
	<b>Module name in Polish</b>									
	Moduł I. Przedmioty ogólnouczelniane									
	<b>Study year, semester</b>									
	Year II, semester 3									
	<b>Course status</b>						<b>Language</b>			
	Elective						Polish/French			
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisite</b>										
xxx										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class</b>	<b>Foreign language course</b>	<b>labor atory</b>	<b>works hop</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>othe r</b>	<b>3</b>
		30/15				MCS M	Hosp ital			
<b>Course aim</b>										
Expanding language competences in the field of French which refer to grammatical and lexical forms, efficient communication and openness to the challenges of the contemporary job market. After semester 3, the student is able to arrange a meeting, construct requests for help, make a choice and convince the interlocutor to make it, make a reservation, is able to express assumptions, make a short presentation, write a cover letter and a note with instructions.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 grammatical and lexical structures to a degree that allows him/her to understand texts read and listened to, including advanced ones									
	P_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 discuss topics related to his or her immediate and distant environment.									
	K_U11									
	P_U02 use correctly grammatical and lexical structures appropriate to a specific communication situation.									
	K_U11									
P_U03 construct complex argumentative statements on given topics within the required/covered topics.										
K_U11										

<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	<b>P_K01</b> critically evaluate his/her knowledge and is aware of the importance of a foreign language in the modern world (education, professional work, travel, etc.) <b>K_K02</b>	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURES		Not applicable
<b>FOREIGN LANGUAGE COURSE</b> Revision of the present tenses and their use in describing future events; Creating a narrative – description of films; Passive voice – description of a TV programme, instruction manual; Verb collocations – creating verb phrases. Language situations: job interview, description of qualifications, job duties, description of how a computer works, conversation about a favourite form of entertainment. Self-presentation, job search and employees, workplace. Globalisation of labour markets. Company/Institution and its activities. Business and private correspondence. Work and professional life: CV, cover letter, job interview, unemployment problem, job advertisements, student work. Subjunctive mood (subjontif présent). Adverbs.		P_W01 P_W02 P_U01 P_U02 P_U03 P_K01 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture: not applicable		
Foreign language course: exercises, debate, discussion, working with text, listening		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Berthet A., Daill E., Hugot C., Alter Ego, Hachette 2012. Menand R., Capelle G., Le Nouveau Taxi, Hachette 2009.		
<b>Supplementary</b>		
Cosmopolite 3 student's book, Publisher: Hachette Selected readings recommended by the teacher		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Not applicable	
P_U01 P_U02 P_U03 P_K01	Assessment of exercises based on: tests, oral statements and listening. Final assessment based on partial grades obtained during the semester from: written assignments, oral answers, activity during classes and attendance.	
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/15
Active participation in classes		15/15
Preparation for classes		10/20
Preparation for assessment		10/15
Studying literature		10/10

<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Foreign language IV</b>						<b>Course code</b>			
	<b>Język niemiecki IV</b>						BBA.MI.4a.GL.IV.			
	German Language IV									
	<b>Module name in Polish</b>									
	Moduł I. Przedmioty ogólnouczelniane									
	<b>Study year, semester</b>									
	Year II, semester 4									
	<b>Course status</b>				<b>Language</b>					
	Elective				German/Polish					
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
The student has knowledge of German grammar and vocabulary sufficient to communicate in German at B1 level and is aware of the importance of using foreign languages in the modern world.										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>3</b>
		30/15				MCS	Hospital			
<b>Course aim</b>										
Developing the ability to speak fluently in German and systematically repeating and consolidating the lexical and grammatical forms learned, as well as expanding knowledge about the use of various communication strategies.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		P_W01 grammatical- lexical structures, including advanced								
		P_W15								
		P_W02 vocabulary and expressions related to the topics covered (including selected industry-specific vocabulary)								
<b>Skills:</b>		P_W15								
		<b>Graduate can:</b>								
		P_U01 discuss topics related to his or her immediate and distant environment.								
		K_U11								
		P_U02 use correctly a variety of grammatical and lexical forms appropriate to specific situations (everyday life, work, home, surroundings, etc.)								
		K_U11								
		P_U03 construct statements on given topics within the required/covered topics								
		K_U11								
		<b>Graduate is ready to:</b>								



<b>Social competences:</b>	P_K01 improve his/her skills, including further language training	
	K_K02	
<b>Program content</b>	<b>Subject learning outcomes</b>	
LECTURES	Not applicable	
CLASSES Natural environment - contemporary problems and threats. Traveling, visiting other countries and learning about new cultures. Politics, political parties in Germany, the electoral system. German reunification and life in Germany after reunification. Senior citizens - their place in society. Literature - reading books, favorite books. Summary of knowledge and preparation for the exam. Impersonal constructions with the pronoun es. Subordinate clauses with dass, damit, ob., wenn, als. Prepositions. Reaction of the verb, adjective and noun.	P_W01 P_W02 P_U01 P_U02 P_U03 P_K01 (all subject learning outcomes are implemented in each course content)	
<b>Didactic methods</b>		
Lecture: not applicable		
Classes: exercises, debate, discussion, working with text, listening		
<b>Recommended literature</b>		
<b>Obligatory</b> Aufderstraße H., Bock H., Müller J., Müller H., Themen 2 aktuell. Deutsch als Fremdsprache. Kursbuch, Hueber Verlag, Ismaning 2003, Deutschland Aufderstraße H., Bock H., Müller J., Themen 2 aktuell. Deutsch als Fremdsprache. Workbook, Hueber Verlag, Ismaning 2003, Deutschland.		
<b>Supplementary</b> Bęza S., Nowe repetytorium z gramatyki języka niemieckiego, 1st edition, PWN, Warszawa, 1998.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Exercises – tests, descriptive work	
P_U01 P_U02 P_U03	Exercises – tests, oral presentation.	
P_K01	Grading based on partial grades obtained during the semester from written assignments, oral responses, activity during classes and attendance. Written and oral exam	
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/15
Active participation in classes		15/15
Preparation for classes		10/20
Preparation for assessment		10/15
Studying literature		10/10
<b>Total student workload in hours</b>		75
<b>ECTS credits</b>		3



### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Foreign language IV</b> Język francuski IV						<b>Course code</b>			
	French Language IV						BBA.MI.4b.GL.IV.			
	<b>Module name in Polish</b>									
	Moduł I. Przedmioty ogólnouczelniane									
	<b>Study year, semester</b>									
	Year II, semester 4									
	<b>Course status</b>						<b>Language</b>			
	Elective						French/Polish			
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
xxx										
<b>Form of classes and number of hours</b>									<b>ECTS credits</b>	
lectu re	class	Foreign language course	labora tory	works hop	sem inar	practical classes		Intern ship	othe r	3
		30/15				MCS M	Hosp ital			
<b>Course aims</b>										
Integration of language skills with the communication process for professional and social needs, enabling functioning in a multicultural and multilingual society.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b> P_W01 grammatical and lexical structures within the scope of the material being studied P_W15								
<b>Skills:</b>		<b>Graduate can:</b> P_U01 discuss topics covered in the material for semester IV K_U11 P_U02 use correctly a variety of grammatical and lexical forms appropriate to specific situations (everyday life, work, home, surroundings, etc.) K_U11 P_U03 construct statements on given topics within the required/covered subject area; K_U11								
<b>Social competences:</b>		<b>Graduate is ready to:</b> P_K01 improve his/her skills, including further language training  K_K02 P_K02 function in the modern world while respecting the traditions, customs and norms characteristic of representatives of different cultures								

K_K05	
<b>Program content</b>	<b>Subject learning outcomes</b>
LECTURES	Not applicable
<p>CLASSES</p> <p>Self-presentation. Review of the most important lexical and grammatical issues from the previous levels. Ceremonies, fashion, appearance, style of dress depending on the occasion. Revision of tenses and pronouns: COD, COI, en, y., understanding a text about various, famous markets - dialogue in a shop. Music, French song, idols, musical styles, biographies. Time expressions. Verb structures. Public transport, means of transport, problems of large cities, remedies. Prepositions. Housing: renting a flat, housing conditions, equipment, real estate advertisements, student housing. Participe présent and gérondif. Intercultural information about the area of the language taught: regions of France. Coordinating the participe passé. Health - description of health problems, sports injuries, the impact of sport on life; Analysis of data on stress, sports results, lifestyle; Linguistic situation: at the doctor's - making an appointment, describing ailments, asking for help, giving advice and information. Analyzing information on global issues – agreeing, disagreeing, having a discussion; Presenting equal local customs, differences between nations.</p>	<p>P_W01 P_U01 P_U02 P_U03 P_K01 P_K02</p> <p>(all subject learning outcomes are implemented in each course content)</p>
<b>Didactic methods</b>	
Lecture: not applicable	
Classes: exercises, debate, discussion, working with text, listening	
<b>Recommended literature</b>	
<b>Obligatory</b>	
Berthet A., Daill E., Hugot C., Alter Ego, Hachette 2012. Menand R., Capelle G., Le Nouveau Taxi, Hachette 2009.	
<b>Supplementary</b>	
Cosmopolite 3 student's book, Publisher: Hachette Selected readings recommended by the teacher	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form
P_W01	Not applicable
P_U01 P_U02 P_U03	Assessment of exercises based on: tests, oral statements and listening. Assessment based on partial grades obtained during the semester from: written works, oral answers, tasks, activity in classes and attendance.
P_K01 P_K02	Summary exam of four semesters - oral and written form (verification of all subject-related learning outcomes)
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>
Classes	30/15
Active participation in classes	15/15
Preparation for classes	10/20
Preparation for assessment	10/15
Studying literature	10/10
<b>Total student workload in hours</b>	<b>75</b>

<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Technologia informacyjna</b>							<b>Course code</b>		
	Information Technology							BBA.MI.5a.IT		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł I. Przedmioty ogólnouczelniane									
	<b>Study year, semester</b>									
<b>Level of study:</b> first-cycle studies	I year, semester 1									
	<b>Course status</b>							<b>Language</b>		
<b>Study profile</b> practical	Elective							Polish		
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Xxx										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>2</b>
			30/18			MC SM	Hospital			
<b>Course aims</b>										
Developing skills in the practical use of selected computer software and preparing for active functioning in the emerging information society.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 issues related to data security and processing;									
	P_W15									
<b>Skills:</b>	P_W02 messages and signals generated by computer software.									
	P_W15									
	<b>Graduate can:</b>									
	P_U01 use selected Internet services and programs.									
	K_U10									
	P_U02 prepare documents in accordance with the principles of text editing and data visualization;									
	K_U13									
<b>Skills:</b>	P_U03 use a spreadsheet for calculations and graphical presentation of numerical data, prepares effective multimedia presentations;									
	K_U09									
	P_U04 use a computer in accordance with the principles of occupational health and safety.									
	K_U12									
<b>Graduate is ready to:</b>										

<b>Social competences:</b>	P_K01 comply with copyright laws when using publicly available information resources.
	K_K04
<b>Program content</b>	<b>Subject learning outcomes</b>
LECTURE	not applicable
<p>CLASSES</p> <ol style="list-style-type: none"> <li>1. Selected problems of data, information and system security. Ergonomics and work station organization.</li> <li>2. Main assumptions of information and communication technology /ICT/ - legal aspects (Copyright, Netiquette).</li> <li>3. Working with documents in various file formats. Speed and efficiency of work.</li> <li>4. Inserting tables, images and drawings into documents. Principles of creating and editing documents. Saving and reading documents.</li> <li>5. Organization of the page view. Editing basic official documents.</li> <li>6. Graphic layer of the editor. Forms.</li> <li>7. Setting the page, checking and correcting written text. Using the network to collect materials on a given topic.</li> <li>8. Principles of sharing files and folders. Communication in a local computer network. Functions of web browsers.</li> <li>9. Methods and ways of using WWW. services. E-mail: setting up an e-mail account and configuring client applications. Communication services on the Internet.</li> <li>10. HTML basics. Organization of workbooks and sheets. Addressing cells and blocks</li> <li>11. Graphical interpretation of data.</li> <li>12. Practical use of a spreadsheet.</li> <li>13. Entering data into cells.</li> <li>14. Creating a new presentation, inserting objects into the presentation, including charts, setting animations for slides.</li> <li>15. Slide design.</li> <li>16. Review and principles of using multimedia effects.</li> <li>17. Creating a presentation in Power Point on a selected topic.</li> </ol>	<p>P_W01 P_W02 P_U01 P_U02 P_U03 P_U04 P_K01</p> <p>(all subject learning outcomes are implemented in each course content)</p>
<b>Didactic methods</b>	
Lecture: not applicable	
Classes: exercises, practical exercises, solving problems	
<b>Recommended literature</b>	
<b>Obligatory</b>	
Walkenbach J. (2016). Microsoft Excel 2016 PL. Biblia, Helion, Gliwice.	
Frye C. (2016). Microsoft Excel 2016. Kyear po kyearu, APN Promice, Warszawa.	
Sinchak S. (2011). Windows 7 PL. Optymalizacja i dostosowywanie systemu, Helion, Gliwice.	
Danowski B. (2006). ABC tworzenia stron www, 2nd edition, Helion, Gliwice.	
<b>Supplementary</b>	
Kowalczyk G. (2016). Word 2016 PL : Ćwiczenia praktyczne, Helion, Gliwice.	
Langer M. (2004). Po prostu Excel, Helion, Gliwice.	
Tomaszewska-Adamarek A. (2007). ABC Worda, Helion, Gliwice.	
<b>Assessment forms/ways of verification</b>	

Subject learning outcomes	Assessment form	
P_W01 P_W02	not applicable	
P_U01 P_U02 P_U03 P_U04 P_K01	Classes: practical tests based on completed tasks from individual program content. Grading based on the average of partial grades obtained during the semester, final grade thresholds: 5.0-4.76 (bdb 5), 4.75-4.26 (+db +4), 4.25-3.76 (db 4), 3.75-3.26 (+dst +3), 3.25-2.76 (dst 3), 2.75-2.0 (ndst 2).	
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>	
Classes	30/18	
Preparation for classes, solving tasks, preparing simulations	15/18	
Preparation for pass/fail, solving tasks	15/20	
Studying literature	10/10	
<b>Total student workload in hours</b>	<b>60</b>	
<b>ECTS credits</b>	<b>2</b>	
<b>Contact</b>	isp@ans.edu.pl	



## COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Oprogramowanie biurowe</b>							<b>Course code</b>		
	Office Software							BBA.MI.5b.OS		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł I. Przedmioty ogólnouczelniane									
	<b>Study year, semester</b>									
	I year, semester 1									
<b>Level of study:</b> first-cycle studies	<b>Course status</b>							<b>Language</b>		
	Elective							Polish		
<b>Study profile</b> practical	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
xxx										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lect ure</b>	<b>class</b>	<b>Foreign language course</b>	<b>labor atory</b>	<b>works hop</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>othe r</b>	<b>2</b>
			30/1 8			MCS M	Hosp ital			
<b>Course aims</b>										
Acquiring proficiency in using office software. Acquiring the ability to freely and efficiently use a text editor and spreadsheet to edit documents.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 advanced problems related to security and data processing P_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 wisely use selected Internet services and programs K_U07									
	P_U02 interpret the obtained results and draw conclusions using office software K_U07									
	P_U03 use specialist language in the industry, using various IT techniques K_U07									
	P_U04 use office software, obtain data to analyze specific processes and phenomena used in the industry K_U07									
	P_U04 use office software, obtain data to analyze specific processes and phenomena used in the industry K_U07									
<b>Social competences:</b>	<b>Graduate is ready to:</b>									
	P_K01 respect copyright when using publicly available information resources K_K04									
<b>Program content</b>									<b>Subject learning outcomes</b>	

LECTURES		not applicable
<p>CLASSES</p> <ol style="list-style-type: none"> <li>Office software. Security, speed and efficiency of work.</li> <li>Using templates available in Word. Working with documents in various file formats</li> <li>Inserting tables, images and drawings into documents. Principles of creating and editing documents</li> <li>Editing basic documents related to the represented industry.</li> <li>Advanced graphic functions of the editor. Mathematical equation editor.</li> <li>Mechanisms facilitating the editing of text documents, e.g. header, table of contents, footnotes.</li> <li>Macro definitions. Forms. Text editor and PDF - file conversion</li> <li>Setting the page, checking and correcting written text.</li> <li>Using the network to collect materials on a given topic.</li> <li>Creating macro commands supporting the operation of a spreadsheet and text editor.</li> <li>Graphical interpretation of data.</li> <li>Database operations in a spreadsheet. Practical use of a spreadsheet.</li> <li>Creating and modifying graphic files using selected applications.</li> <li>Making a Power Point presentation on a selected topic.</li> <li>Methods and ways of using WWW. services</li> </ol>		<p>P_W01 P_U01 P_U02 P_U03 P_U04 P_K01</p> <p>(all subject learning outcomes are implemented in each course content)</p>
<b>Didactic methods</b>		
Lecture: not applicable		
Classes: exercises, practical exercises, solving problems		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Kowalczyk G. (2016). <i>Word 2016 PL: ćwiczenia praktyczne</i> .		
Wrotek W. (2019). <i>Excel2019 PL</i> . Helion, Gliwice.		
Tomaszewska A. (2015). <i>PowerPoint 2016 PL</i> . Helion, Gliwice.		
<b>Supplementary</b>		
Masłowski K. (2015). <i>Excel Funkcje w przykładach</i> . Helion, Gliwice.		
Alexander M, Kusleika D, Walkenbach J. (2019). <i>Microsoft Excel® 2019 PL : wyczerpujące źródło wiedzy</i> .		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01	Classes: graded assessment, practical tests based on completed tasks from individual program content. Final grade determined based on the average of partial grades obtained during the semester, average ranges for the final grade: 5.0-4.76 (bdb), 4.75-4.26 (+db), 4.25-3.76 (db), 3.75-3.26 (+dst), 3.25-2.76 (dst), 2.75-2.0 (ndst).	
P_U01 P_U02 P_U03 P_U04	Classes: graded assessment, practical tests based on completed tasks from individual program content. Final grade determined based on the average of partial grades obtained during the semester, average ranges for the final grade: 5.0-4.76 (vdb), 4.75-4.26 (+db), 4.25-3.76 (db), 3.75-3.26 (+dst), 3.25-2.76 (dst), 2.75-2.0 (ndst).	
P_K01	Observation during task performance (social competences).	
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/18

Preparation for classes, solving tasks, preparing simulations	15/18
Preparation for pass/fail, solving tasks	15/20
Studying literature	10/10
<b>Total student workload in hours</b>	60
<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>						<b>Course code</b>			
	Cultural aspects of business and administration/Kulturowe aspekty biznesu i administracji)						BBA.MI.6a.KABiA			
	<b>Module name in Polish</b>									
	Moduł I. Ogólnouczelniany									
	<b>Study year, semester</b>									
	Year III, semester 5									
	<b>Course status</b>						<b>Language</b>			
	Elective						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class</b>	<b>Foreign language course</b>	<b>labor atory</b>	<b>works hop</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>othe r</b>	<b>3</b>
30/1 8						MCS M	Hosp ital			
<b>Course aims</b>										
Course aim is to familiarize students with the essence of cultural differences and their significance in international business; to identify the characteristics of the foreign environment in which enterprises operate, including the identification of the characteristics of national culture; to identify the styles of conducting business resulting from different cultural characteristics C4 presentation of the specificity of selected business cultures.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		P_W01 the concept of national culture, explains its functions in business and administration								
		P_W15								
		P_W02 main concepts of the division of national cultures (E.T. Hall, R.R. Gesteland, F. Trompenaars, Ch. Hampden-Turner, G. Hofstede)								
<b>Skills:</b>		P_W15								
		<b>Graduate can:</b>								
		P_U01 identify different values of different cultural groups and the resulting ways of cooperation with foreign partners								
		K06_U								
		P_U02 characterize the cultural conditions for doing business in selected regions/countries								
		K_U06								

<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	K_K01 cooperate with people from a culture other than his native one	
	K_K02	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURES Diversity of interpretations of the concept of "national culture" and identification of its elements, linguistic diversity (meaning of verbal and non-verbal language) in foreign markets. Cultural classifications identifying differences in various areas of international business (F. Trompenaars, Ch. Hampden-Turner, G. Hofstede, R.R. Gesteland, E.T. Hall). Searching for a foreign partner in culturally different markets - what sources should be used? Legal, administrative, infrastructural and cultural barriers in the activities of enterprises in foreign markets. Identification of cultural conditions in selected countries and cultures: - Arab countries (Saudi Arabia, North African countries), - Far Eastern countries (e.g. China, Japan, South Korea), - Southeast Asian countries (e.g. India), - Mediterranean countries (e.g. Italy, Spain), - Northern European countries (e.g. Finland) - Germany, Russia and others.		P_W01 P_W02 P_U01 P_U02 K_K01 (all subject learning outcomes are implemented in each course content)
CLASSES Not applicable		xxx
<b>Didactic methods</b>		
Lecture: information and problem based lecture		
Classes: not applicable		
<b>Recommended literature</b>		
<b>Obligatory</b> websites		
<b>Supplementary</b> websites		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Assessment (oral form) with a grade: the student draws 3 questions, for each answer he receives a maximum of 4 points (for 3 answers the student can receive a maximum of 12 points), the grade is given according to the rule: 12 points - grade 5.0; 11 points - grade 4.5; 10 points - grade 4.0; 9 points - grade 3.5; 8 - 7 points - grade 3.0; 6 points	
P_U01 P_U02		
P_K01 P_K02		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/18
Preparation for classes, active participation		0
Studying literature		20/27
Preparation of project		0
Preparation for pass/fail		20/30
<b>Total student workload in hours</b>		75
<b>ECTS credits</b>		3
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>							<b>Course code</b>		
	World history after 1945 (Historia powszechna po 1945)							BBA.MI.6b.HP		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł I. Ogólnouczelniany									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	year III, semester 5									
<b>Study profile</b> practical	<b>Course status</b>						<b>Language</b>			
	Elective						English			
<b>Name, surname, degree of the course instructor(s)</b>										
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>3</b>
30/18						MCS M	Hospital			
<b>Course aims</b>										
The student acquires knowledge of the contemporary world history after 1945 and the methods of its practical application.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 the causes and effects of events in the world since 1945.									
	P_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 explain the mechanisms occurring in recent world history after 1945.									
	K_U12									
<b>Social competences:</b>	<b>Graduate is ready to:</b>									
	K_K01 take actions for the benefit of the immediate environment									
K_K05										
<b>Program content</b>									<b>Subject learning outcomes</b>	
LECTURES The post-Yalta division of the world. The formation of the Soviet bloc states. The formation of democratic states in Europe after World War II. Internal conflicts in the Soviet bloc states. The political situation in the Far East after World War II. The collapse of the colonial system. Cold War conflicts. Socio-political crises in									P_W01 P_W02 P_U01 P_K01	

communist states in Europe. Crises and wars in the Middle East. The political and economic integration of Western Europe. Communist states outside Europe. The political situation in the countries of South America. Dissident movements in the countries of Central and Eastern Europe. The fall of communism in Europe. Post-communist states on the path of systemic transformation		(all subject learning outcomes are implemented in each course content)
CLASSES		xxx
<b>Didactic methods</b>		
Lectures: information and problem based lecture		
Classes: not applicable		
<b>Recommended literature</b>		
<b>Obligatory</b> According to the instructor's instructions		
<b>Supplementary</b> Websites		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Assessment (oral form) with a grade: the student draws 3 questions, for each answer he or she receives a maximum of 4 points (for 3 answers the student can receive a maximum of 12 points), the grade is awarded according to the rule: 12 pts. - grade 5.0; 11 pts. - grade 4.5; 10 pts. - grade 4.0; 9 pts. - grade 3.5; 8 - 7 pts. - grade 3.0; 6 pts. and below - grade 2.0.	
P_U01 P_U02		
P_K01 P_K02		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/18
Preparation for classes, active participation		0
Studying literature		20/30
Preparation and presentation of the project		0
Preparation for exam		0
Preparation for passing the lecture		25/27
Preparation for passing the classes		0
<b>Total student workload in hours</b>		75
<b>ECTS credits</b>		3
<b>Contact</b>		isp@ans.edu.pl

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>							<b>Course code</b>		
	Cultural Anropology /Antropologia kulturowa							BBA.MI.7b.AK		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł I. Ogólnouczelniany									
	<b>Study year, semester</b>									
<b>Level of study:</b> first-cycle studies	year III, semester 5									
	<b>Course status</b>							<b>Language</b>		
<b>Study profile</b> practical	obligatory							English		
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lect ure</b>	<b>class</b>	<b>Foreign language course</b>	<b>labora tory</b>	<b>work shop</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>othe r</b>	<b>3</b>
30/ 18						MCS M	Hosp ital			
<b>Course aims</b>										
The aim is to broaden students' humanistic knowledge by introducing them to the subject of cultural anthropology, research schools and the founders of these schools. Particular attention is paid to the issue of cultural diversity. Knowledge in this field is becoming increasingly important due to the intensification of contacts, including business contacts, between people belonging to different civilizations. Cultural diversity is shown on the example of religious beliefs, customs and axiological order.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 the terminology of cultural anthropology and related disciplines, its place and relationships with other social and cultural sciences									
	P_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 use cultural anthropology terminology appropriately									
	K_U08									
<b>Social competences:</b>	<b>Graduate is ready to:</b>									
	K_K01 take responsibility for preserving and respecting and for developing attitudes of acceptance and tolerance towards cultural heritage									
K_K07										
<b>Program content</b>									<b>Subject learning outcomes</b>	



<p><b>LECTURES</b></p> <p>Cultural anthropology as a field of knowledge. The subject of anthropology. Anthropology and sociology. Departments and main research directions. Schools and their representatives. Anthropological concepts of man. Man in the cultural system. Evolutionism. The German-Austrian cultural-historical school. The American school of "culture and personality". Functionalism. Structuralism. Phenomenology. Anthropology concepts of language as an introduction to the issue of communication. Language as an instrument of communication. Language and thought structures. Language as a system (F. de Saussure, Ch. Peirce, N. Chomsky). Structuralism and sociolinguistics. Anthropological concepts of religion. Religion as a world of symbols (Edward Taylor, James Frazier, Emile Durkheim, Bronisław Malinowski). Functions of the magico-religious system. Beliefs, rituals and the structure of religion. Communication and communication. Etymology and evolution of the concept. Communication modeling (W. Demmings, H. Laswell, C. Shannon, N. Wiener). Linear communication (the "telegraphic" approach). Reflexivity of communication (the "orchestral" approach). Contact, message, code and context of communication. Communication functions (R. Jakobson's concept). Communication functions (D. McQuail's model). Signs and symbols (E. Leach's model). Culture as a context and determinant of communication. Culture as a system of values. Elements of cultural differentiation: time, space, individual freedom and group interests. Types of basic assumptions of culture. The film "Arabian Nights". Ethical and moral norms as an element of culture. Axionormative order (F. Znaniecki) and the issue of deviations from the pattern. Group study: "Rosemary Crosses the River". Psyche as a context and determinant of communication. Information metabolism (A. Kępiński). Stereotyping and stereotypes: sources and functions. Stereotypes as communication barriers. The Orient Syndrome in European culture. Examination of the group's social distance from other cultures.</p>	<p>P_W01 P_W02 P_U01 P_K01</p> <p>(all subject learning outcomes are implemented in each course content)</p>
<p><b>CLASSES</b></p>	<p>xxx</p>
<p><b>Didactic methods</b></p>	
<p>Lecture: providing information, discussion</p>	
<p>Classes: not applicable</p>	
<p><b>Recommended literature</b></p>	
<p><b>Obligatory</b> According to the instructor's instructions</p>	
<p><b>Supplementary</b> Websites</p>	
<p><b>Assessment forms/ways of verification</b></p>	
<p>Subject learning outcomes</p>	<p>Assessment form</p>
<p>P_W01 P_W02 P_U01 P_U02 P_K01 P_K02</p>	<p>Assessment (oral form) with a grade: the student draws 3 questions, for each answer he or she receives a maximum of 4 points (for 3 answers the student can receive a maximum of 12 points), the grade is awarded according to the rule: 12 pts. - grade 5.0; 11 pts. - grade 4.5; 10 pts. - grade 4.0; 9 pts. - grade 3.5; 8 - 7 pts. - grade 3.0; 6 pts. and below - grade 2.0.</p>
<p><b>Student workload</b></p>	<p><b>Number of hours</b></p>

	<b>full-time/part-time</b>
Classes	30/18
Preparation for classes, active participation	0
Studying literature	2530/
Preparation and presentation of the project	0
Preparation for exam	0
Preparation for passing the lecture	20/27
Preparation for passing the classes	0
<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name</b>	<b>Course code</b>
	Wychowanie fizyczne I I year semester 1	BBA.MI.8.WF.I
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>	
	Moduł I. Ogólnouczelniany	
<b>Level of study:</b> first-cycle studies	<b>Course name in English</b>	
	Physical Education	
<b>Study profile</b> practical	<b>Course status</b>	<b>Language</b>
	obligatory	Polish
	<b>Name, surname, degree of the course instructor(s)</b>	
	<b>Prerequisites</b>	
No health contraindications		
<b>Forms of classes and number of hours</b>		<b>ECTS credits</b>
Classes – 30		<b>0</b>
<b>Course aims</b>		
The aim of the subject is for the student to master skills in selected forms of physical activity, to learn exercises that shape motor skills and increase the efficiency and capacity of the body.		
<b>Intended learning outcomes</b>		<b>Reference to directional learning outcomes</b>
<b>Knowledge:</b>	<b>P_W01</b> graduate knows and understands the principles of safe use of the facility's equipment and devices, knows the regulations for using the sports facilities in which classes are held.	P_W15
<b>Skills:</b>	<b>P_U01</b> graduate is able to control the level of their own physical fitness, performing basic tests and exams <b>P_U02</b> graduate is able to perform basic technical elements of team sports games. <b>P_U03</b> graduate is able to undertake health-promoting and educational activities, using in practice knowledge and skills in various forms of physical activity.	P_U05

<b>Social competences:</b>	<b>P_K01</b> graduate is ready for physical activity <b>P_K02</b> graduate is ready to develop self-discipline and self-esteem as well as a sense of responsibility for their own and other people's health and safety.	K_K02
<b>Program content</b>		
Health and safety in physical education. Team sports games – improving basic skills already possessed; recreational sports games. Shaping skeletal muscle strength through weight training – gym classes. Exercises shaping correct body posture using devices and equipment. Field athletics.		
<b>Recommended literature</b>		
<p><b>Obligatory</b> (selected chapters) Demel M., <i>Teoria wychowania fizycznego dla pedagogów</i>, Warszawa 1986. Grabowski M., <i>Co koniecznie trzeba wiedzieć o wychowaniu fizycznym?</i> Warszawa 2000.</p> <p><b>Supplementary</b> (selected chapters) Osiński W., <i>Zarys teorii wychowania fizycznego</i>, Poznań 2002. Pokora T., <i>Gimnastyka korekcyjno-kompensacyjna</i>, Wałbrzych 2002.</p>		
<b>Assessment forms/ways of verification</b>		
Continuous assessment during exercises, activities and fitness tests: P_W01, P_U01, P_U02 P_U03, P_K01, P_K02.		
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>	
Classes	30	
Preparation for classes	ft. 3	
Studying literature	ft. 2	
Preparing a demonstration lesson	-	
Preparation for exam/pass or fail	-	
Other	-	
<b>Total student workload in hours</b>	<b>35</b>	
<b>ECTS credits</b>	<b>0</b>	
<b>Contact</b>	<b>isp@ans.edu.pl</b>	

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name</b>	<b>Course code</b>
	Wychowanie fizyczne II I year semester 2	BBA.MI.9.WF.II
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>	
	Moduł I. Ogólnouczelniany	
<b>Level of study:</b> first-cycle studies	<b>Course name in English</b>	
	Physical Education	
<b>Study profile</b> practical	<b>Course status</b>	<b>Language</b>
	obligatory	Polish
	<b>Name, surname, degree of the course instructor(s)</b>	
	<b>Prerequisites</b>	
No health contraindications		
<b>Forms of classes and number of hours</b>		<b>ECTS credits</b>
Classes – 30		<b>0</b>
<b>Course aims</b>		
The aim of the subject is for the student to master skills in selected forms of physical activity, to learn exercises that shape motor skills and increase the efficiency and capacity of the body.		
<b>Intended learning outcomes</b>		<b>Reference to directional learning outcomes</b>
<b>Knowledge:</b>	<b>P_W01</b> graduate knows and understands the principles of safe use of the facility's equipment and devices, knows the regulations for using the sports facilities in which classes are held.	P_W15
<b>Skills:</b>	<b>P_U01</b> graduate is able to control the level of their own physical fitness by performing basic tests and exams. <b>P_U02</b> graduate is able to perform basic technical elements of team sports games. <b>P_U03</b> graduate is able to undertake health-promoting and educational activities, using in practice knowledge and skills in the field of various forms of physical activity.	K_U07

<b>Social competences:</b>	<p><b>P_K01</b> graduate is ready for physical activity</p> <p><b>P_K02</b> graduate is ready to develop self-discipline and self-esteem as well as a sense of responsibility for their own and other people's health and safety.</p>	K_K02
<b>Program content</b>		

Team sports games – improving basic skills already possessed; recreational sports games. Building skeletal muscle strength through weight training – gym classes. Exercises to shape correct body posture using equipment and accessories. Field athletics.

#### Recommended literature

##### Obligatory (selected chapters)

Demel M., *Teoria wychowania fizycznego dla pedagogów*, Warszawa 1986.

Grabowski M., *Co koniecznie trzeba wiedzieć o wychowaniu fizycznym?*, Warszawa 2000.

##### Supplementary

Tutorial videos

#### Assessment forms/ways of verification

Continuous assessment during exercises, activities and fitness tests: P\_W01, P\_U01, P\_U02 P\_U03, P\_K01.

Student workload	Number of hours full-time/part-time
Classes	30
Preparation for classes	ft.3
Studying literature	ft.2
Preparing a demonstration lesson	-
Preparation for exam/ pass or fail	-
Other	-
<b>Total student workload in hours</b>	<b>35</b>
<b>ECTS credits</b>	<b>0</b>
<b>Contact</b>	<b>isp@ans.edu.pl</b>

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Ochrona własności intelektualnej z przysposobieniem bibliotecznym</b>							<b>Course code</b>		
	Protection of intellectual property with library skills training							BBA.MI.10.OWiZPB		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł I. Ogólnouczelniany									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	I year, semester 1									
	<b>Course status</b>							<b>Language</b>		
<b>Study profile</b> practical	obligatory							English		
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>1</b>
15/ 12						MCS M	Hosp ital			
<b>Course aims</b>										
Acquiring the skills of effective use of the library and searching and selecting scientific information, as well as critical evaluation of sources. General familiarization with the concepts and basic institutions of copyright and intellectual property law and their application and protection, in particular in the activities of administrative bodies. Characterization of the main legal institutions of copyright, related rights and industrial property law. Presentation of the impact of innovation and development of technology and means of communication (e.g. the Internet) on intellectual property rights and instruments for protecting these rights. Familiarization of students with the principles of liability related to the infringement of intellectual property rights, including committing plagiarism.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 the basic principles of using the library and information system, searching and selecting scientific information;									
	P_W15									
	P_W02 the basic concepts of copyright and industrial property law;									
	P_W15									
<b>Skills:</b>	P_W03 various models of intellectual property protection, including models of industrial property protection and copyright.									
	P_W15									
	<b>Graduate can:</b>									
P_U01 deepen his/her knowledge of copyright law to the extent necessary to perform his/her profession;										

	K_U05
	<b>P_U02</b> use the legal concepts learned to assess factual situations related to the use of law when writing term papers, diploma theses and projects.
	K_U07
<b>Social competences:</b>	<b>Graduate is ready to:</b> <b>P_K01</b> respect intellectual property rights during his/her studies and professional work.
	K_K08
<b>Program content</b>	<b>Subject learning outcomes</b>
LECTURES 1. Organization of the university library and information system. Characteristics of collections. Characteristics and principles of using library catalogs and collections and sources of information. The concept and history of intellectual property. Intellectual property rights as intangible assets. 2. Copyright and its subject. The concept of a work. The concept of plagiarism. Criminal and civil liability for plagiarism. Disciplinary liability of a student related to committing plagiarism. 3. Related rights - concept and subject. Legal regulations concerning works distributed on the Internet. 4. The concept of industrial property rights. The concept of an invention. Patentability. Granting a patent. Legal nature of a patent. Expiration of a patent. 5. Utility models: concept, content, infringement of protective law. Industrial designs: concept, content, infringement of the right of registration. The concept of integrated circuit topography. The concept of distinctive signs. Trademark: concept, functions, protective right for a trademark. Geographical indication: concept, functions, right of registration for a geographical indication. 6. Audiovisual works. Computer programs. Legal protection of databases. Rationalization projects. Protection of know-how and business secrets.	P_W01 P_W02 P_W03 P_U01 P_U02 P_K01  (all subject learning outcomes are implemented in each course content)
CLASSES	Not applicable
<b>Didactic methods</b>	
Lecture	
Classes: not applicable	
<b>Recommended literature</b>	
<b>Obligatory</b> Stec P. (2011). Ochrona własności intelektualnej. Oficyna Wydawnicza Branta, Bydgoszcz Opole Gliwice. Podrecki P. (2010). Środki ochrony praw własności intelektualnej. LexisNexis, Warszawa. Sieńczyło-Chlabicz J. (2018). Prawo własności intelektualnej. Wolters Kluwer, Warszawa.	
<b>Supplementary</b> Barta J, Markiewicz R. (2019). Prawo autorskie i prawa pokrewne, wyd. 8. Wolters Kluwer, Warszawa. Matlak A. (2004). Prawo autorskie w społeczeństwie informacyjnym. Zakamycze, Kraków.	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form
P_W01 P_W02	Grading – test with open-ended questions: percentage thresholds: 100-90% (bdb), 89-85% (+db), 84-75% (db), 74-70% (+dst), 69-60% (dst), 59-0% (ndst).



P_W03	
P_U01	
P_U02	
P_K01	
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>
Classes	15/12
Active participation in classes	0
Preparation for classes	0
Preparation for assessment	10/10
Studying literature	5/8
<b>Total student workload in hours</b>	<b>30</b>
<b>ECTS credits</b>	<b>1</b>
<b>Contact</b>	<b>isp@ans.edu.pl</b>

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Państwo i jego instytucje</b>						<b>Course code</b>			
	State and its institutions						BBA.MII.11.SI			
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł II. Wprowadzenie do biznesu i administracji / Introduction to business and administration									
	<b>Study year, semester</b>									
<b>Level of study:</b> first-cycle studies	I year, semester 1									
	<b>Course status</b>						<b>Language</b>			
	obligatory						English			
<b>Study profile</b> practical	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>2</b>
30/18						MCS M	Hospital			
<b>Course aims</b>										
Presentation of the concept of the state, its historical development, as well as the functions and policies implemented by the modern state and the place of the state in international relations.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	<b>P_W01</b> the concept of the state and the historical transformation of states									
	P_W11									
	<b>P_W02</b> functions and types of policies implemented by the modern state									
	P_W11									
	<b>P_W03</b> the basic types of bodies, units and legal institutions of a democratic state and the interrelationships between these bodies and units									
	P_W09									
	<b>P_W04</b> the functioning of the state in the international arena and changes in state sovereignty under the influence of globalization and regionalization processes									
P_W11										
<b>P_W05</b> principles of cooperation between European Union countries										
P_W14										
<b>Skills:</b>	<b>Graduate can:</b>									
	<b>P_U01</b> present the differences between a democratic state and an authoritarian or totalitarian state.									
	K_U08									
<b>P_U02</b> characterize the systems of democratic states										

	K_U05	
	<b>P_U03</b> analyze the relations between the authorities of democratic states, interpreting the legal provisions in force in these countries	
	K_U08	
	<b>P_U04</b> analyze the ways in which countries cooperate in the European Union and in international relations	
	K_U08	
	<b>P_U05</b> identify contemporary threats to democratic countries	
	K_U09	
<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	<b>P_K01</b> perform various professional roles in an international environment	
	K_K04	
	<b>P_K02</b> develop his/her own knowledge about the functioning of modern states and their bodies	
	K_K02	
	<b>P_K03</b> act in an entrepreneurial manner within the institutions of a democratic state, recognizing the fundamental values of such a state	
	K_K05	
<b>Program content</b>		<b>Subject learning outcomes</b>
<p><b>LECTURES</b></p> <p>The concept of the state: Georg Jellinek's classic definition and other approaches to the essence of the state. Transformations of the state: from the Eastern despotic monarchy to the democratic state. The democratic state and the authoritarian or totalitarian state; contemporary totalitarian and authoritarian states (North Korea, China, Russia); the concept of dictatorship. Functions and basic policies of the contemporary state. Basic types of authorities in a democratic state: executive, legislative and judicial power; types of bodies exercising individual powers and the relations between these bodies. Systems of democratic states: the presidential system, the parliamentary-cabinet system, models of mixed systems. Types of authorities in the Polish constitutional order and bodies exercising these powers. States in international relations. Threats to the international order in the 21st century, especially from 2022. The institution of the state in the conditions of globalization and regionalization. The role of the state in the European Union.</p>		<p>P_W01 P_W02 P_W03 P_W04 P_W05 P_U01 P_U02 P_U03 P_U04 P_U05 P_K01 P_K02 P_K03</p> <p>(all subject learning outcomes are implemented in each course content)</p>
CLASSES		Not applicable
<b>Didactic methods</b>		
Lecture: information and problem based lecture		
Classes: not applicable		

<b>Recommended literature</b>	
<b>Obligatory</b> Christopher Pierson, <i>The Modern State</i> , 3rd ed. London and New York: Routledge, 2011. John McCormick, Rod Hague and Martin Harrop, <i>Comparative Government and Politics: An Introduction</i> , 11th ed. London: Red Globe Press, 2019.	
<b>Supplementary</b> Erika Cudworth, Timothy Hall, and John McGovern, <i>The Modern State: Theories and Ideologies</i> , 1st ed. Edinburgh: Edinburgh University Press, 2007. Walter C. Opello and Stephen J. Rosow, <i>The Nation-State and Global Order: A Historical Introduction to Contemporary Politics</i> , 2nd ed. Boulder, Colorado: Lynne Rienner Pub, 2004. Norman Dorsen, Michel Rosenfeld, András Sajó, Susanne Baer and Susanna Mancini, <i>Comparative Constitutionalism: Cases and Materials</i> , 4th ed. (selected chapters). St. Paul, MN: West Academic Publishing, 2022.	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form
P_W01 P_W02 P_W03	Written exam in descriptive form (5 questions).
P_U01 P_U02	Written exam in descriptive form, discussion as part of the seminar lecture.
P_K01	
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>
Classes	30/18
Active participation in classes	0
Preparation for classes	0
Preparation for exam	15/20
Studying literature	15/22
<b>Total student workload in hours</b>	60
<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>						<b>Course code</b>			
	Wprowadzenie do prawa / Introduction to law						BBA.MII.12.WdP			
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł II. Wprowadzenie do biznesu i administracji / Introduction to business and administration									
	<b>Study year, semester</b>									
<b>Level of study:</b> first-cycle studies	I year, semester 1									
	<b>Course status</b>						<b>Language</b>			
	obligatory						English			
<b>Study profile</b> practical	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>2</b>
30/18						MCS M	Hospital			
<b>Course aims</b>										
<p>The aim of the course is to:</p> <p>1) present basic ways of understanding law and the most important legal concepts developed in Western legal cultures, including fundamental rights, the concept of the rule of law and the division of the legal system into branches.</p> <p>2) prepare students for work using legal regulations in an international environment.</p>										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	<b>P_W01</b> basic contemporary ways of understanding law and characteristics of the most important contemporary legal cultures									
	P_W05									
	<b>K_W02</b> the concept of branches of law, the basic branches of law and the methods of regulation used in them, as well as the features of private law and public law									
	P_W05									
	<b>K_W03</b> basic methods of interpreting legal texts, developed in Western legal culture, including the interpretation of international trade agreements and international law acts									
	P_W06									
<b>K_W04</b> features of the Polish legal system in comparison with the characteristics of the legal systems of continental Europe										
P_W07										

	<b>K_W05</b> sources of generally applicable law in Poland and the importance of international and European law for the Polish legal system	
	P_W11	
<b>Skills:</b>	<b>Graduate can:</b> <b>K_U01</b> apply basic methods of interpreting legal texts in order to analyse national, international and European law	
	K_U09	
	<b>K_U02</b> characterize the basic branches of the legal system	
	K_U09	
	<b>K_U03</b> assign a given regulation to a specific branch of law based on the characteristics of that regulation	
	K_U03	
	<b>K_U04</b> distinguish between legal provisions defining rules and legal provisions establishing legal principles	
	K_U09	
	<b>K_U05</b> analyze individual rights and the scope of their protection	
	K_U09	
<b>Social competences:</b>	<b>Graduate is ready to:</b> <b>K_K01</b> take action to protect individual rights	
	K_K03	
	<b>K_K02</b> take creative actions within the institutions of a democratic state, recognizing the importance of the rule of law	
	K_K01	
	<b>K_K03</b> independently acquire legal knowledge	
K_K05		
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURES 1) Ways of understanding law: natural law, legal positivism, legal realism: "law in the books and law in action". 2) Contemporary legal cultures: continental European legal culture, customary law culture, Scandinavian legal culture, Confucian legal culture, Islamic legal culture. 3) Methods of interpreting legal texts developed in Western legal culture: argumentum a fortiori (argumentum a minore ad maius, argumentum a maiore ad minus), analogia, argumentum a contrario. 4) The concept of branches of law, basic branches of law, features of private and public law. 5) Rules and principles in law. Application of legal principles. 6) The concept of subjective right. Fundamental rights: their meaning and protection. 7) The principle of proportionality: permissible restrictions on individual rights. The principle in dubio pro libertate in a democratic state. 8) The concept of the rule of law and legality. The rule of law and its features. The concept of competence. 9) The legal system. Sources of law in various legal systems. 10) Sources of law according to the Constitution of the Republic of Poland of 2 April 1997.		P_W01 P_W02 P_W03 P_W04 P_W05 P_U01 P_U02 P_U03 P_U04 P_U05 P_K01 P_K02 P_K03  (all subject learning outcomes are implemented in each course content)
CLASSES		-

Not applicable	
<b>Didactic methods</b>	
Lecture: information and problem based lecture	
Exercises or other form: project, group work, Individual work with source materials	
<b>Recommended literature</b>	
<b>Obligatory</b>	
Jolanta Jabłońska-Bonca, Wprowadzenie do prawa. Introduction to Law, 2nd ed. Warszawa: Lexis Nexis, 2012.	
Jaap Hage, Antonia Waltermann, Bram Akkermans, Introduction to Law, 2nd ed. Cham, Switzerland: Springer, 2017.	
<b>Supplementary</b>	
Tony Honoré, About Law: An Introduction, Oxford: Clarendon Press, 1996-2019.	
Steven J. Burton, An Introduction to Law & Legal Reasoning, Boston: Aspen Publishing, 2007.	
Agnieszka Bień-Kacala, Anna Mlynarska-Sobaczewska, Constitutional Law in Poland, 2nd ed. The Netherlands: Wolters Kluwer, 2021.	
Sören Koch and Jørn Øyrehagen Sunde, Comparing Legal Cultures, 2nd ed. Bergen: Fagbokforlaget, 2021.	
Sören Koch and Marius Mikkel Kjølstad, ed. Handbook on Legal Cultures. A Selection of the World's Legal Cultures, Cham, Switzerland: Springer, 2023 (selected chapters).	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form
P_W02	Written exam in descriptive form (5 questions).
P_U01	Written exam in descriptive form (5 questions).
P_K01	Written examination in descriptive form, discussion during a seminar lecture.
<b>Student workload</b>	<b>Number of hours</b>
Classes	30/18
Individual work	0
Group work	0
Preparation for pass/fail	10/16
Studying literature	10/16
<b>Total student workload in hours</b>	50
<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>							<b>Course code</b>		
	Basics of finance (Podstawy finansów)							BBA.MII.13.PF		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł II. Wprowadzenie do biznesu i administracji / Introduction to business and administration									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	I year, semester 2									
<b>Study profile</b> practical	<b>Course status</b>						<b>Language</b>			
	obligatory						English			
<b>Name, surname, degree of the course instructor(s)</b>										
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>2</b>
30/18						MCS M	Hospital			
<b>Course aims</b>										
To familiarize students with the sources and interpretation of financial law regulations. To learn about legal structures and legal relations in the field of financial law. In particular, the issues of the state budget, budget principles and budget procedure.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 the sources of law and is able to characterize them									
	P_W04									
	<b>P_W02</b> the principles of interpretation of law									
	P_W04									
<b>Skills:</b>	<b>P_W03</b> the legal and legal-administrative structures of relations									
	P_W04									
	<b>Graduate can:</b>									
	P_U01 correctly interpret and explain legal phenomena in the area of financial law									
	K_U04									
<b>Social competences:</b>	<b>P_U02</b> identify and solve problems related to the application of financial law									
	K_U04									
	<b>Graduate is ready to:</b>									
P_K01 independently supplement and expand his/her knowledge and skills, in particular current views of doctrine										
K_K02										



Program content		Subject learning outcomes
<b>LECTURES</b> The concept of public finance and financial law, sources and interpretation of financial law, state budget - legal nature, structure and procedural aspects; public revenues and expenditures, budget deficit and public debt, public finance sector units and their characteristics, tax revenues and their significance and an outline of the structure of individual taxes		P_W01 P_W02 P_W03 P_U01 P_U02 P_K01  (all subject learning outcomes are implemented in each course content)
<b>CLASSES</b> Not applicable		-
<b>Didactic methods</b>		
Lecture: information and problem based lecture		
Classes: xx		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Online resources, databases, e.g. EBSCO		
<b>Supplementary</b>		
websites		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02 P_W03 P_U01 P_U02 P_K01	Assessment with a grade (oral form) : the student draws 3 questions, for each answer he or she receives a maximum of 4 points (for 3 answers the student can receive a maximum of 12 points), the grade is awarded according to the rule: 12 pts. - grade 5.0; 11 pts. - grade 4.5; 10 pts. - grade 4.0; 9 pts. - grade 3.5; 8 - 7 pts. - grade 3.0; 6 pts. and below - grade 2.0.	
<b>Student workload</b>		<b>Number of hours</b>
Classes		30/18
Individual work		0
Group work		0
Preparation for pass/fail		10/16
Studying literature		10/16
<b>Total student workload in hours</b>		50
<b>ECTS credits</b>		2
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>						<b>Course code</b>				
	Macro- and microeconomics (Makro- i mikroekonomia)						BBA.MiI.17.MiM				
	<b>Module name in Polish and English</b>										
	Moduł II. Wprowadzenie do biznesu i administracji / Introduction to business and administration										
	<b>Study year, semester</b>										
	I year, semester 1										
	<b>Course status</b>						<b>Language</b>				
	obligatory						English				
	<b>Name, surname, degree of the course instructor(s)</b>										
<b>Prerequisites</b>											
Knowledge of English at B2 level											
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>		
<b>lect ure</b>	<b>clas s</b>	<b>Foreign language course</b>	<b>labor atory</b>	<b>work shop</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>othe r</b>	<b>2</b>	
15/ 12	30/ 24					MCS M	Hosp ital				
<b>Course aims</b>											
The aim of the course is to provide students with information about the economy and the principles/laws of its functioning.											
<b>Intended learning outcomes / Reference to directional learning outcomes</b>											
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>									
		P_W01 basic economic concepts and their meaning									
		P_W15									
		P_W02 the principles of operation of enterprises									
		P_W15									
<b>Skills:</b>		<b>Graduate can:</b>									
		P_U01 make accurate decisions about choosing a credit source									
		K_U08									
		P_U02 can correctly distinguish between short-term and long-term benefits when making decisions									
		K_U08									
		P_U03 use economic terms in their correct meaning when writing reports and studies									
		K_U08									

	P_U04 understand simple statistics using a spreadsheet and present them in the form of graphs
	K_U10
<b>Social competences:</b>	<b>Graduate is ready to:</b> P_K01 engage rationally in social activities based on a rational choice of the direction that brings the greatest benefits to citizens
	K_K06
<b>Program content</b>	<b>Subject learning outcomes</b>
LECTURES Creation and division of the national product (basic aggregates, consumption, collective consumption, investments, exports, savings, budget deficit). Discussion of mutual relations between aggregates and the role of government in shaping economic processes. Basic information about the Polish economy against the background of the world economy. Economic efficiency. Economic growth and development. Money. International exchange and the world economy, foreign investments. The latest trends in the world economy and their impact on the Polish economy (the 2008 crisis, "financialization" of economies)	P_W01 P_W02 P_W03  (all subject learning outcomes are implemented in each course content)
CLASSES Tools used in economics (statistics, summaries, charts), concepts of supply and demand, price formation in various markets, individual incomes. Elasticities of supply and demand. Market equilibrium (free competition and monopoly). Principles of operation of enterprises (revenues, revenues, cost categories, profitability of operations, use and expansion of production capacity, reactions of enterprises to external signals). The law of diminishing returns, economies of scale. Evaluation of investments and principles of operation of the financial market.	P_W01 P_W02 P_W03 P_U01 P_U02 P_U03 P_U04 P_K01 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>	
Lecture: information and problem based lecture	
Classes: Practical classes	
<b>Recommended literature</b>	
<b>Obligatory</b> Internet sources, data bases e.g. EBSCO	
<b>Supplementary</b> Websites	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form
P_W01 P_W02 P_W03	Written assessmet – descriptive colloquium, 5 questions covering lecture topics.

P_U01 P_U02	Assessment with a grade (oral form) : the student draws 3 questions, for each answer he receives a maximum of 4 points (for 3 answers the student can receive a maximum of 12 points), the grade is given according to the rule: 12 points - grade 5.0; 11 points - grade 4.5; 10 points - grade 4.0; 9 points - grade 3.5; 8 - 7 points - grade 3.0; 6 points and below - grade 2.0
P_K01	
<b>Student workload</b>	
Classes	45/36
Preparation for classes and active participation	3/6
Preparation for passing the lecture	5/7
Preparation for passing the classes	5/6
Studying literature	2/5
<b>Total student workload in hours</b>	60
<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>						<b>Course code</b>				
	Strategic Marketing in business and administration/marketing strategiczny w biznesie i administracji)						BBA.MII.21a.MSwBiA				
	<b>Module name in Polish</b>										
	Xxx										
	<b>Study year, semester</b>										
	Year II, semester 4										
	<b>Course status</b>						<b>Language</b>				
	...						English				
	<b>Name, surname, degree of the course instructor(s)</b>										
	<b>Prerequisites</b>										
Knowledge of English at B2 level											
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>		
<b>lect ure</b>	<b>class</b>	<b>Foreign language course</b>	<b>Labora tory</b>	<b>work shop</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>othe r</b>	<b>2</b>	
	30					MCS M	Hosp ital				
<b>Course aims</b>											
The aim of the course is to equip students with practical knowledge, skills and competences in the field of project management, with particular emphasis on the phases of project preparation and implementation.											
<b>Intended learning outcomes / Reference to directional learning outcomes</b>											
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>									
		<b>P_W01</b> conditions for conducting marketing activities in a strategic dimension <b>K_W15</b> <b>P_W02</b> mechanisms and instruments for conducting marketing activities in a strategic dimension <b>K_W15</b>									
<b>Skills:</b>		<b>Graduate can:</b>									
		<b>P_U01</b> select marketing communication instruments in a strategic dimension <b>P_U12</b>									
<b>Social competences:</b>		<b>Graduate is ready to:</b>									
		<b>P_K01</b> conduct a substantive discussion on how to program, conduct, monitor and evaluate strategic marketing <b>K_K04</b>									
<b>Program content</b>									<b>Subject learning outcomes</b>		
CLASSES:									P_W01 P_W02		

Marketing – origins and evolution. – definitional and classification approach. Branches of marketing. Strategy in marketing. Formation of marketing strategies. Implementation of marketing strategies. Monitoring and evaluation of marketing strategies.	P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>	
Classes: project, group work, Individual work with source materials	
<b>Recommended literature</b>	
<b>Obligatory</b> Flynn N., <i>Public sector management</i> , Sage 2012. Govers R., Go F., <i>Place branding. Glocal, virtual and physical identities, constructed, imagined and experienced</i> , Palgrave Macmillan 2009. Kotler P., <i>Principles of marketing</i> , Prentice Hall Europe 1999. <i>Public management and governance</i> , ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009.	
<b>Supplementary</b> Anhlot S., <i>Places. Identity, image and reputation</i> , Palgrave Macmillan 2010. Aronczyk M., <i>Branding the nation. The global business of national identity</i> , Oxford University Press 2013. Baker B., <i>Destination branding for small cities. The essentials for successful place branding</i> , Creative Leap Books 2007. <i>City branding. Theory and cases</i> , edited by K. Dinnie, Palgrave Macmillan 2011. Dinnie K., <i>Nation branding. Concepts, issues, practice</i> , Elsevier 2009.	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form
P_W02	Individual work, group work, project
P_U01	Individual work, group work, project
P_K01	Individual work, group work, project
<b>Student workload</b>	<b>Number of hours</b>
Classes	30
Individual work	20
Group work	10
Preparation of project	30
<b>Total student workload in hours</b>	90
<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> Practical	<b>Course name in Polish and English</b>						<b>Course code</b>				
	Operational marketing in business and administration / marketing operacyjny w biznesie i administracji)						BBA.MII.21b.MOwBiA				
	<b>Module name in Polish and English</b>										
	Moduł II. Wprowadzenie do biznesu i administracji / Introduction to business and administration										
	<b>Study year, semester</b>										
	Year 2, semester 4										
	<b>Course status</b>						<b>Language</b>				
	Obligatory						English				
	<b>Name, surname, degree of the course instructor(s)</b>										
<b>Prerequisites</b>											
Knowledge of English at B2 level											
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>		
<b>lect ure</b>	<b>class</b>	<b>Foreign language course</b>	<b>labor atory</b>	<b>Wor ksho p</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>othe r</b>	<b>2</b>	
	30					MCS M	Hosp ital				
<b>Course aims</b>											
The aim of the course is to equip students with knowledge, skills and competences in the field of marketing management, with particular emphasis on the operational dimension in business and administration.											
<b>Intended learning outcomes / Reference to directional learning outcomes</b>											
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>									
		<b>P_W01</b> conditions for conducting marketing activities in the operational dimension <b>K_W15</b> <b>P_W02</b> mechanisms and instruments for conducting marketing activities in the operational dimension <b>K_W15</b>									
<b>Skills:</b>		<b>Graduate can:</b>									
		<b>P_U01</b> select marketing communication instruments in the operational dimension <b>P_U12</b>									
<b>Social competences:</b>		<b>Graduate is ready to:</b>									
		<b>P_K01</b> conduct a substantive discussion on how to program, conduct, monitor and evaluate operational marketing <b>K_K04</b>									
<b>Program content</b>									<b>Subject learning outcomes</b>		
CLASSES: Marketing management – definitional and classification approach.									P_W01 P_W02		

Operational marketing: conditions, instruments, mechanisms of monitoring and evaluation.		P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Classes: project, group work, individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b> Flynn N., <i>Public sector management</i> , Sage 2012. Govers R., Go F., <i>Place branding. Glocal, virtual and physical identities, constructed, imagined and experienced</i> , Palgrave Macmillan 2009. Kotler P., <i>Principles of marketing</i> , Prentice Hall Europe 1999. <i>Public management and governance</i> , ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009.		
<b>Supplementary</b> Anhlot S., <i>Places. Identity, image and reputation</i> , Palgrave Macmillan 2010. Aronczyk M., <i>Branding the nation. The global business of national identity</i> , Oxford University Press 2013. Baker B., <i>Destination branding for small cities. The essentials for successful place branding</i> , Creative Leap Books 2007. <i>City branding. Theory and cases</i> , edited by K. Dinnie, Palgrave Macmillan 2011. Dinnie K., <i>Nation branding. Concepts, issues, practice</i> , Elsevier 2009.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project	
P_U01	Individual work, group work, project	
P_K01	Individual work, group work, project	
<b>Student workload</b>		<b>Number of hours</b>
Classes		30
Individual work		20
Group work		10
Preparation of project		30
<b>Total student workload in hours</b>		90
<b>ECTS credits</b>		2
<b>Contact</b>		isp@ans.edu.pl



### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>						<b>Course code</b>			
	Self-government and local policy/ Samorząd terytorialny i polityka lokalna						BBA.MIII.23.STiPL			
	<b>Module name in Polish and English</b>									
	Moduł III. Biznes i administracja w warunkach MLG / Business and administration in MLG conditions									
	<b>Study year, semester</b>									
	Year I, semester 2									
	<b>Course status</b>						<b>Language</b>			
	obligatory						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lect ure</b>	<b>class</b>	<b>Foreign language course</b>	<b>labor atory</b>	<b>work shop</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>othe r</b>	<b>3</b>
30	15					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of local government and local policy, with particular emphasis on the conditions, mechanisms and forms of programming and implementing multi-sectoral projects.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		<b>P_W01</b> legal, political, economic and social conditions for the functioning of local government entities and local policy K_W15 <b>P_W02</b> forms of conducting sector-oriented local policy in the system of relations between business and administrative entities K_W15								
<b>Skills:</b>		<b>Graduate can:</b>								
		<b>P_U01</b> review and select mechanisms for conducting sector-oriented local policy in the system of relations between business and administrative entities P_U12								
<b>Social competences:</b>		<b>Graduate is ready to:</b>								
		<b>P_K01</b> conduct a substantive discussion on the barriers to the strategic dimension of conducting sector-oriented local policy in the system of relations between business and administrative entities K_K04								

Program content	Subject learning outcomes
<p>LECTURES: Local government in the political system of the state. Local government of selected European and non-European countries (Poland, Germany, Czechia, France, Italy, Spain, Great Britain, Russia, USA, Canada)</p>	<p>P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)</p>
<p>CLASSES: Local policy as a sphere of activity of public, private and social entities. Programming, implementing, monitoring and evaluating local policy. Challenges and threats to local policy.</p>	<p>P_W01 P_W02 P_W03 P_U01 P_U02 P_K01 P_K02 (all subject learning outcomes are implemented in each course content)</p>
<b>Didactic methods</b>	
Lecture	
Classes: project, group work, individual work with source materials	
<b>Recommended literature</b>	
<p><b>Obligatory</b> <i>Cities, politics and policy. A comparative analysis</i>, edited by John P. Pelissero, CQ Press, 2003. <a href="https://sk.sagepub.com/cqpress/cities-politics-and-policy">https://sk.sagepub.com/cqpress/cities-politics-and-policy</a> <i>Comparative public administration</i>, edited by J. A. Chandler, Routledge, Taylor &amp; Francis Group, 2014. <a href="https://www.taylorfrancis.com/books/edit/10.4324/9781315771977/comparative-public-administration-chandler">https://www.taylorfrancis.com/books/edit/10.4324/9781315771977/comparative-public-administration-chandler</a> <i>Local government in Central and Eastern Europe. The rebirth of local democracy</i>, edited by A. Coulson, A. Campbell, Routledge, 2008. <a href="https://www.routledge.com/Local-Government-in-Central-and-Eastern-Europe-The-Rebirth-of-Local-Democracy/Coulson-Campbell/p/book/9780415411523">https://www.routledge.com/Local-Government-in-Central-and-Eastern-Europe-The-Rebirth-of-Local-Democracy/Coulson-Campbell/p/book/9780415411523</a> Silva C. N., Buček J., <i>Local government and urban governance in Europe</i>, Springer 2017. <a href="https://link.springer.com/book/10.1007/978-3-319-43979-2">https://link.springer.com/book/10.1007/978-3-319-43979-2</a> <i>The Oxford handbook of state and local government</i>, edited by D. P. Haider-Markel, Oxford University Press, 2016. <a href="https://academic.oup.com/edited-volume/28188">https://academic.oup.com/edited-volume/28188</a></p>	
<p><b>Supplementary</b> Levine M. A., <i>Urban politics. Cities and suburbs in a global age</i>, Routledge, Taylor &amp; Francis Group, 2019.</p>	

<https://www.taylorfrancis.com/books/mono/10.4324/9780429468544/urban-politics-myron-levine>  
 Gordon L. G., *Strategic planning for local government*, International City/County Management Association 2005.

Izdebski H., *Introduction to public administration and administrative law*, Liber, 2006.

Karley R., *Managing in local government*, Macmillan Press, 1994.

<https://link.springer.com/book/10.1007/978-1-349-23650-3>

**Assessment forms/ways of verification**

Subject learning outcomes	Assessment form
P_W02	Individual work, group work, project, exam
P_U01	Individual work, group work, project, exam
P_K01	Individual work, group work, project, exam
<b>Student workload</b>	
Classes	45
Individual work	15
Group work	10
Preparation of project	20
Preparation for exam	30
<b>Total student workload in hours</b>	<b>120</b>
<b>ECTS credits</b>	<b>3</b>
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Finanse samorządowe</b>						<b>Course code</b>			
	<b>Local government finances</b>						BBA.MIII.25.FS			
	<b>Module name in Polish and English</b>									
	Moduł III. Biznes i administracja w warunkach MLG / Business and administration in MLG conditions									
	<b>Study year, semester</b>									
	Year I, semester 2									
	<b>Course status</b>					<b>Language</b>				
	obligatory					English				
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>								<b>ECTS credits</b>		
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>3</b>
30	15					MCSM	Hospital			
<b>Course aims</b>										
Acquiring systematic knowledge of the material foundations of local government functioning and the main sources of own revenues and supplementary revenues. Learning the main structural elements of tax and non-tax sources of revenues, principles of financial planning, including budget planning, and responsibility in the financial management of local government.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 basic legal structures and principles of financial management in local government units									
	K_W04									
	P_W02 principles of functioning of institutions and legal structures in the field of financial law of local government									
	K_W08									
<b>Skills:</b>	P_W03 basic principles of local government financial law									
	K_W12									
	<b>Graduate can:</b>									
P_U01 solve specific legal and organizational problems in the field of local government finances										
K_U03										

	<b>P_U02</b> confront the divergent views of representatives of doctrine and jurisprudence and systematize and evaluate the arguments used in this respect
	K_U08
	<b>P_U03</b> notice the connections between financial, legal and social phenomena in local government
	K_U01
<b>Social competences:</b>	<b>Graduate is ready to:</b> <b>P_K01</b> independently deepen knowledge and understand the need to keep up with changes in local government financial law
	K_K07
<b>Program content</b>	<b>Subject learning outcomes</b>
<p><b>LECTURE</b></p> <ol style="list-style-type: none"> <li>1. The constitutional system of sources of income of local government units in Poland.</li> <li>2. The importance of the European Charter of Local Self-Government as a source and a special type of standard for the foundations of the financial management of local government units.</li> <li>3. Sources of own revenues of local government units in Poland.</li> <li>4. General subsidies and earmarked grants as sources of external funding for local government units.</li> <li>5. Sources of revenues of local government units in Poland.</li> <li>6. Principles of the financial management of auxiliary units of the commune.</li> <li>7. Basics of the financial management of municipal associations.</li> <li>8. Local government units on the capital market.</li> </ol>	<p>P_W01 P_W02 P_W03 P_U01 P_U02 P_U03 P_K01</p> <p>(all subject learning outcomes are implemented in each course content)</p>
<p><b>CLASSES</b></p> <p>Principles of financing tasks assigned to local government units in the field of government administration. Supervision and control in financial matters of local government units. Selected elements of the budget procedure in local government units. Internal audit in local government units. Selected issues concerning multi-annual planning in local government units. Principles of liability for violating public finance discipline in local government units. Financial aspects of local government unit cooperation with non-governmental organizations.</p>	
<b>Didactic methods</b>	
Lecture: lecture with multimedia presentation of selected issues, conversational lecture, problem-based lecture	
Classes: data interpretation, analysis, discussion	
<b>Recommended literature</b>	
<b>Obligatory</b>	
Borodo A. (2012): Samorząd terytorialny. System prawnofinansowy, Lexis Nexis, Warszawa	
Jastrzębska M. (2012): Finanse jednostek samorządu terytorialnego, Wolters Kluwer, Warszawa	
<b>Supplementary</b>	
Kosikowski C., Salachna J. (red.) (2012): Finanse samorządowe. 580 pytań i odpowiedzi, Wolters Kluwer, Warszawa	
Patrzalek L. (red.) (2012): Finanse samorządu terytorialnego, Wydawnictwo Wyższej Szkoły Bankowej, Wrocław	
<b>Assessment forms/ways of verification</b>	

Subject learning outcomes	Assessment form	
P_W01 P_W02 P_W03	The grade for the course is the grade from the final test consisting of 2 parts: - theoretical (single choice test), - practical (6 cases; tasks must be solved).	
P_U01 P_U02 P_U03		
P_K01		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		45
Active participation in classes		10
Preparation for classes		15
Studying literature		15
<b>Total student workload in hours</b>		<b>85</b>
<b>ECTS credits</b>		<b>3</b>
<b>Contact</b>		isp@ans.edu.pl

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> Practical	<b>Course name in Polish and English</b>						<b>Course code</b>			
	System of government institutions and central policy/System instytucji rządowych i polityka centralna						BBA.MIII.27.SIRziPC			
	<b>Module name in Polish and English</b>									
	Moduł III. Biznes i administracja w warunkach MLG / Business and administration in MLG conditions									
	<b>Study year, semester</b>									
	Year I, semester 1									
	<b>Course status</b>						<b>Language</b>			
	Obligatory						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Obligatory knowledge about the Polish political system Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lect ure</b>	<b>class es</b>	<b>Foreign lg class</b>	<b>labor atory</b>	<b>work shop</b>	<b>semin ar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>3</b>
30	15					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of the system of government institutions and central policy, with particular emphasis on the conditions, mechanisms and forms of functioning of the institutional and legal system of Poland.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		<b>P_W01</b> conditions and forms of functioning of government bodies and institutions and the conduct of central policy in the perspective of the development of relations between business and administrative entities <b>K_W15</b> <b>P_W02</b> challenges of functioning of government organizations and institutions and conducting central policy in the perspective of developing relations between business and administrative entities <b>K_W15</b>								
		<b>Graduate can:</b>								
<b>Skills:</b>		<b>P_U01</b> review the material results of the activities of government bodies and institutions in the field of implementing the development dimension of central policy <b>P_U12</b>								
		<b>Graduate is ready to:</b>								
<b>Social competences:</b>		<b>P_K01</b> conduct an in-depth discussion on the possibilities and limitations of implementing the development dimension of central policy in the perspective of developing relations between business and administrative entities								

K_K04	
Program content	Subject learning outcomes
<p><b>LECTURE:</b> Institutions in the political system of the state. The system of government institutions of selected European and non-European countries (Poland, Germany, Czechia, France, Italy, Spain, Great Britain, Russia, USA, Canada)</p>	<p>P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)</p>
<p><b>CLASSES:</b> Central policy as a sphere of activity of public, private and social entities. Programming, implementing, monitoring and evaluating central policy. Challenges and threats to central policy</p>	<p>P_W01 P_W03 P_U01 P_U02 P_U03 P_K01 P_K02 (all subject learning outcomes are implemented in each course content)</p>
Didactic methods	
Lecture	
Classes: project, group work, individual work with source materials	
Recommended literature	
<p><b>Obligatory</b> <i>Comparative public administration</i>, edited by J. A. Chandler, Routledge, Taylor &amp; Francis Group, 2014. <a href="https://www.taylorfrancis.com/books/edit/10.4324/9781315771977/comparative-public-administration-chandler">https://www.taylorfrancis.com/books/edit/10.4324/9781315771977/comparative-public-administration-chandler</a> Izdebski H., <i>Introduction to public administration and administrative law</i>, Liber, 2006. <i>The Oxford handbook of state and local government</i>, edited by D. P. Haider-Markel, Oxford University Press, 2016. <a href="https://academic.oup.com/edited-volume/28188">https://academic.oup.com/edited-volume/28188</a></p>	
<p><b>Supplementary</b> <i>Public management and governance</i>, ed. by T. Bovaird, E. Löffler, Routledge, Taylor &amp; Francis Group, 2009.</p>	
Assessment forms/ways of verification	
Subject learning outcomes	Assessment form
P_W02	Individual work, group work, project, exam
P_U01	Individual work, group work, project, exam



P_K01	Individual work, group work, project, exam	
<b>Student workload</b>		<b>Number of hours</b>
Classes		45
Individual work		15
Group work		15
Preparation of project		15
Preparation for exam		30
<b>Total student workload in hours</b>		<b>110</b>
<b>ECTS credits</b>		<b>3</b>
<b>Contact</b>		isp@ans.edu.pl

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Central government finances</b>						<b>Course code</b>			
	<b>Finanse centralne</b>						BBA.MIII.29.FC			
	<b>Module name in Polish and English</b>									
	Moduł III. Biznes i administracja w warunkach MLG / Business and administration in MLG conditions									
	<b>Study year, semester</b>									
	Year I, semester 1									
	<b>Course status</b>						<b>Language</b>			
	obligatory						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>Foreign lg class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>3</b>
15	30					MCSM	Hospital			
<b>Course aims</b>										
Familiarizing students with the mechanism of functioning of the public finance system in the modern economy, with particular emphasis on Polish experiences. Analysis of the role of the state in the economy and the instruments of its impact on economic entities and society. Issues of both the collection of public funds using financial and fiscal instruments, as well as the state budget and the deficit and public debt. Presentation of the tax system, the principles of its functioning, together with an analysis of fiscal policy.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	<b>P_W01</b> the concepts of state budget and public finance sector									
	K_W03									
	<b>P_W02</b> causes and effects of budget deficit and public debt									
	K_W01									
<b>Skills:</b>	<b>P_W03</b> organizational and legal forms and principles of financial management of public finance sector entities									
	K_W05									
	<b>Graduate can:</b>									
<b>P_U01</b> assess the role of the public finance sector in the modern economy										
K_U02										
<b>P_U02</b> assess the impact of the general state of the economy on the public finance sector										

	K_U03	
	P_U03 assess the burden of public taxes on taxpayers and indicate their economic consequences	
	K_U08	
<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	P_K01 critically assess of the state and direction of public finance sector reforms	
	K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURES 1. The concept of public finance and the public finance sector. 2. Functions of public finance 3. Organizational and legal forms of public finance sector units 4. Public revenues and income. Tax system. Public expenditures and outlays. Structure of state budget revenues and expenses in Poland 5. State budget, including the performance budget and the budget of European funds). Budget classification. Principles of budget management. State budget and the State Treasury. Relations between the state budget and the State Treasury. 6. Balance of the public finance system. Theories of budget balance. Types of deficits and budget balances. Causes, sources of financing and economic consequences of the budget deficit. 7. Public debt. Classification of public debt. Origin and structure of public debt in Poland. Consequences of public debt. Public debt management 8. Fund economy 9. Finance of social and health insurance 10. Finance of local government units. 11. Finance of the European Union.	P_W01 P_W02 P_W03  (all subject learning outcomes are implemented in each course content)	
CLASSES Tools for effective management of public funds: expenditure reviews, fiscal rules, management control and audit. Public finance control system. Crisis phenomena.	P_W01 P_W02 P_W03 P_U01 P_U02 P_U03 P_K01 (all subject learning outcomes are implemented in each course content)	
<b>Didactic methods</b>		
Lecture: Conversational lecture, lecture with multimedia presentation		
Classes: Text analysis, discussion		
<b>Recommended literature</b>		
<b>Obligatory</b> Borodo A. (2012): Samorząd terytorialny. System prawnofinansowy, Lexis Nexis, Warszawa Jastrzębska M. (2012): Finanse jednostek samorządu terytorialnego, Wolters Kluwer, Warszawa		
<b>Supplementary</b> Alińska, A., Woźniak, B. (red.) (2019). Współczesne finanse publiczne. Ujęcie sektorowe. Warszawa: Difin. Postuła, M. (2017). Finanse publiczne w architekturze globalnej gospodarki. Teoria a polska praktyka gospodarcza. Warszawa: Difin. 3. Podstawka, M. (red.) (2021).		

Finanse. Instytucje, instrumenty, podmioty, rynki, regulacje, 2nd edition, Warszawa: Wydawnictwo Naukowe PWN.

**Assessment forms/ways of verification**

Subject learning outcomes	Assessment form
P_W01 P_W02 P_W03	Written test  Practical tasks (5 cases - tasks must be solved)
P_U01 P_U02 P_U03	
P_K01	
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>
Classes	45
Active participation in classes	10
Preparation for classes	15
Studying literature	20
<b>Total student workload in hours</b>	<b>90</b>
<b>ECTS credits</b>	<b>3</b>
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>						<b>Course code</b>			
	Management at central level/ Zarządzanie na poziomie centralnym						BBA.MIII.30.ZnPC			
	<b>Module name in Polish and English</b>									
	Moduł III. Biznes i administracja w warunkach MLG / Business and administration in MLG conditions									
	<b>Study year, semester</b>									
	Year I, semester 1									
	<b>Course status</b>						<b>Language</b>			
	Obligatory						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>Foreign lg class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>3</b>
15	30					MCS M	Hospital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of public management at the central level, with particular emphasis on the conditions, mechanisms and forms of implementing public tasks of national provenance.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		<b>P_W01</b> mechanisms for initiating, shaping and conducting management processes at the central level in the business and administration environment <b>K_W15</b> <b>P_W02</b> strategic and operational dimension of management at the central level in the business and administration environment <b>K_W15</b>								
<b>Skills:</b>		<b>Graduate can:</b>								
		<b>P_U01</b> review and select management mechanisms at the central level in the system of business and administrative entity relationships <b>P_U12</b>								
<b>Social competences:</b>		<b>Graduate is ready to:</b>								
		<b>P_K01</b> conduct a substantive discussion on what are the legal, financial and organizational barriers to management at the central level in the system of relations between business and administrative entities								

	K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
<p>LECTURE:  Management – theories, concepts, approaches.  Public management system in selected European and non-European countries (Poland, Germany, Czechia, France, Italy, Spain, Great Britain, Russia, USA, Canada).  Management at the central level in the MLG system.</p>		P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 K_K04 (all subject learning outcomes are implemented in each course content)
<p>CLASSES:  Management at the central level as a sphere of public, private and social activities.  Programming, implementing, monitoring and evaluating management at the central level.  Instruments of central management.  Management and central policies.  Challenges and threats of contemporary management.</p>		P_W01 P_W03 P_U01 P_U02 P_U03 P_K01 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture		
Classes: project, group work, individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Barzelay M., <i>The new public management. Improving research and policy dialogue</i> , Russell Sage Foundation, 2011. Flynn N., <i>Public sector management</i> , SAGE, 2012. <i>Public management and governance</i> , ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009. Hwang B-G, Ngo J., Zhu H., <i>Managing Projects with Smart Technologies Developing Technological Competency for Project Managers</i> . Routledge 2024. Siva J. P. S., Gajendran T., <i>Power in Megaproject Decision-making. A Governmentality Approach</i> . Routledge 2025. Rhodes R. A. W., <i>Understanding governance. Policy networks, governance, reflexivity and accountability</i> , Open University Press, 2010.		
<b>Supplementary</b>		
<i>New public governance in the Visegrád Group (V4)</i> , ed. by R. Wiszniowski, K. Glinka, Wydawnictwo Adam Marszałek, 2015. Schneider S. K., <i>Flirting with disaster. Public management in crisis situations</i> , M.E. Sharpe, 1995.		
<b>Assessment forms/ways of verification</b>		

Subject learning outcomes	Assessment form
P_W02	Individual work, group work, project, exam
P_U01	Individual work, group work, project, exam
P_K01	Individual work, group work, project, exam
<b>Student workload</b>	<b>Number of hours</b>
Classes	45
Individual work	15
Group work	20
Preparation of project	20
Preparation for exam	20
<b>Total student workload in hours</b>	<b>120</b>
<b>ECTS credits</b>	<b>3</b>
<b>Contact</b>	<b>isp@ans.edu.pl</b>

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>							<b>Course code</b>		
	International funds/Fundusze międzynarodowe							MLG BBA.MIII.33.FM		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł III. Biznes i administracja w warunkach MLG / Business and administration in MLG conditions									
	<b>Study year, semester</b>									
<b>Level of study:</b> first-cycle studies	Year II, semester 3									
	<b>Course status</b>							<b>Language</b>		
	Obligatory							English		
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Study profile</b> practical	<b>Prerequisites</b>									
	Obligatory knowledge of international politics and international organizations as actors of this politics Knowledge of English at B2 level									
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class es</b>	<b>Foreign lg class</b>	<b>labora tory</b>	<b>work shop</b>	<b>semi nar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>3</b>
15	30					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of international funds, with particular emphasis on their organization, application, use (expenditure), monitoring and evaluation.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 international fund entities K_W15 P_W02 conditions, mechanisms and forms of obtaining international funds K_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 analyze and then select entities and programs offering international funds P_U12									
<b>Social competences:</b>	<b>Graduate is ready to:</b>									
	P_K01 conduct a substantive discussion on the possibilities and limitations of obtaining international funds K_K04									



Program content		Subject learning outcomes
<p>LECTURES:</p> <p>International funds – definitions and classifications. Sources of international project funds. Organizing international funds. Global, national, regional and local challenges related to the use of international funds.</p>		<p>P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 K_K0 (all subject learning outcomes are implemented in each course content)</p>
<p>CLASSES:</p> <p>Collecting project information. Introduction to international project funds. International project funds - creating applications and reports. Presentation of group projects.</p>		<p>P_W01 P_W02 P_W03 P_U01 P_U02 P_K01 P_K02 (all subject learning outcomes are implemented in each course content)</p>
<b>Didactic methods</b>		
Lecture		
Classes: project, group work, individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Geert B., <i>International Financial Management</i> . Cambridge University Press 2017. Turner C., <i>International Funds. A Practical Guide</i> . Elsevier 2004. <i>Public management and governance</i> , ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009.		
<b>Supplementary</b>		
Schneider S. K., <i>Flirting with disaster. Public management in crisis situations</i> , M.E. Sharpe, 1995.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project, exam	
P_U01	Individual work, group work, project, exam	
P_K01	Individual work, group work, project, exam	
<b>Student workload</b>		<b>Number of hours</b>
Classes		45
Individual work		10

Group work	15
Preparation of project	10
Preparation for exam	20
<b>Total student workload in hours</b>	<b>100</b>
<b>ECTS credits</b>	<b>3</b>
<b>Contact</b>	<b>isp@ans.edu.pl</b>

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>						<b>Course code</b>			
	Management at international level/Zarządzanie na poziomie międzynarodowym						BBA.MIII.34.ZnPM			
	<b>Module name in Polish and English</b>									
	Moduł III. Biznes i administracja w warunkach MLG / Business and administration in MLG conditions									
	<b>Study year, semester</b>									
	Year II, semester 3									
	<b>Course status</b>						<b>Language</b>			
	Obligatory						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>Foreign lg class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>3</b>
15	30					MCS M	Hospital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of public management at the international level, with particular emphasis on the conditions, mechanisms and forms of implementing public tasks of global provenance.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		<b>P_W01</b> mechanisms for initiating, shaping and conducting management processes at the international level in the business and administration environment <b>K_W15</b> <b>P_W02</b> strategic and operational dimension of management at the international level in the business and administration environment <b>K_W15</b>								
<b>Skills:</b>		<b>Graduate can:</b>								
		<b>P_U01</b> review and select management mechanisms at the international level in the system of business and administrative entity relations <b>P_U12</b>								
<b>Social competences:</b>		<b>Graduate is ready to:</b>								
		<b>P_K01</b> conduct a substantive discussion on what are the legal, financial and organizational barriers to management at the international level in the system of relations between business and administrative entities								

	K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURES: Management – theories, concepts, approaches. Management system in selected international organizations: conditions, mechanisms, forms and results.		P_W01 P_W02 P_W15 P_U01 P_U04 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
CLASSES: Management in international organizations as a sphere of public, private and social activities. Programming, implementing, monitoring and evaluating management in international organizations. Management instruments in international organizations. Trends in international management.		P_W01 P_W02 P_W03 P_W04 P_U01 P_U02 P_U03 P_K01 P_K02 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture		
Classes: project, group work, individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Barzelay M., <i>The new public management. Improving research and policy dialogue</i> , Russell Sage Foundation, 2011.		
Flynn N., <i>Public sector management</i> , SAGE, 2012.		
<i>Public management and governance</i> , ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009.		
Hwang B-G, Ngo J., Zhu H., <i>Managing Projects with Smart Technologies Developing Technological Competency for Project Managers</i> . Routledge 2024.		
Siva J. P. S., Gajendran T., <i>Power in Megaproject Decision-making. A Governmentality Approach</i> . Routledge 2025.		
Rhodes R. A. W., <i>Understanding governance. Policy networks, governance, reflexivity and accountability</i> , Open University Press, 2010.		
<b>Supplementary</b>		
<i>New public governance in the Visegrád Group (V4)</i> , ed. by R. Wiszniowski, K. Glinka, Wydawnictwo Adam Marszałek, 2015.		

Schneider S. K., *Flirting with disaster. Public management in crisis situations*, M.E. Sharpe, 1995.

**Assessment forms/ways of verification**

Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project, exam	
P_U01	Individual work, group work, project, exam	
P_K01	Individual work, group work, project, exam	
Student workload		Number of hours
Classes		45
Individual work		15
Group work		20
Preparation of project		20
Preparation for exam		20
Total student workload in hours		120
ECTS credits		3
Contact		isp@ans.edu.pl

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Workshop - how to conduct policy at the local, regional and central level/ Warsztat - jak prowadzić politykę na poziomie lokalnym, regionalnym, krajowym		BBA.MIII.35.W-JPPL							
	<b>Module name in Polish and English</b>									
	Moduł III. Biznes i administracja w warunkach MLG / Business and administration in MLG conditions									
	<b>Study year, semester</b>									
	Year II, semester 3									
	<b>Course status</b>		<b>Language</b>							
	Elective		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class es</b>	<b>Foreign lg class</b>	<b>labor atory</b>	<b>Wor ksho p</b>	<b>Semin ar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>2</b>
	30					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with practical knowledge, skills and competences in the field of conducting politics at local, regional and central levels.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	<b>P_W01</b> legal, political, economic and social conditions for conducting policy at local, regional and national levels, with particular emphasis on the interface between business and administrative relations K_W15 <b>P_W02</b> forms of conducting oriented local, regional and national policy in the system of relations between business and administrative entitiesK_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	<b>P_U01</b> review and select mechanisms for conducting development-oriented local, regional and national policies in the system of relations between business and administrative entities P_U12									
	<b>Graduate is ready to:</b>									

<b>Social competences:</b>	<b>P_K01</b> conduct a substantive discussion on the barriers to the strategic dimension of pursuing development-oriented local, regional and national policies in the system of relations between business and administrative entities <b>K_K04</b>	
<b>Program content</b>	<b>Subject learning outcomes</b>	
WORKSHOP: Policy – from concept to implementation. Conditions of local, regional and central policy. Policy creation process: analysis, definition of objectives, selection of instruments, implementation, monitoring, evaluation.	P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)	
<b>Didactic methods</b>		
Workshop: project, group work		
<b>Recommended literature</b>		
<b>Obligatory</b>		
<i>Comparative public administration</i> , edited by J. A. Chandler, Routledge, Taylor & Francis Group, 2014. <a href="https://www.taylorfrancis.com/books/edit/10.4324/9781315771977/comparative-public-administration-chandler">https://www.taylorfrancis.com/books/edit/10.4324/9781315771977/comparative-public-administration-chandler</a>		
<i>Local government in Central and Eastern Europe. The rebirth of local democracy</i> , edited by A. Coulson, A. Campbell, Routledge, 2008. <a href="https://www.routledge.com/Local-Government-in-Central-and-Eastern-Europe-The-Rebirth-of-Local-Democracy/Coulson-Campbell/p/book/9780415411523">https://www.routledge.com/Local-Government-in-Central-and-Eastern-Europe-The-Rebirth-of-Local-Democracy/Coulson-Campbell/p/book/9780415411523</a>		
Rhodes R. A. W., <i>Understanding governance. Policy networks, governance, reflexivity and accountability</i> , Open University Press, 2010.		
<i>The Oxford handbook of state and local government</i> , edited by D. P. Haider-Markel, Oxford University Press, 2016. <a href="https://academic.oup.com/edited-volume/28188">https://academic.oup.com/edited-volume/28188</a>		
<b>Supplementary</b>		
Public management and governance, ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project	
P_U01	Individual work, group work, project	
P_K01	Individual work, group work, project	
<b>Student workload</b>		<b>Number of hours</b>
Classes		30
Individual work		10

Group work	10
Preparation of project	40
<b>Total student workload in hours</b>	<b>90</b>
<b>ECTS credits</b>	<b>2</b>
<b>Contact</b>	<b>isp@ans.edu.pl</b>



### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		Human relations management /Zarządzenie zasobami ludzkimi		<b>Course code</b>		BBA.MIV.36.ZZL			
	<b>Module name in Polish and English</b>									
	Moduł IV. Biznes i administracja wobec wyzwań międzysektorowości / Business and administration towards the challenges of cross-sectorality									
	<b>Study year, semester</b>									
	Year II, semester 3									
	<b>Course status</b>					<b>Language</b>				
	Obligatory					English				
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
	Knowledge of English at B2 level									
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
lectu re	class es	Foreign lg class	labor atory	works hop	semi nar	Practical classes		Intern ship	Othe r	<b>2</b>
	30					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with practical knowledge, skills and competences in the field of human resources management.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		<b>P_W01</b> legal, political, socio-cultural and ethical conditions of human resources management <b>K_W15</b> <b>P_W02</b> mechanisms, forms and results of human resources management in the business and administration sector <b>K_W15</b>								
		<b>Graduate can:</b>								
<b>Skills:</b>		<b>P_U01</b> analyze the situation related to the state and condition of human resources in the business and administrative environment and then select mechanisms and forms of managing these resources <b>P_U12</b>								
		<b>Graduate is ready to:</b>								

<b>Social competences:</b>	P_K01 conduct a substantive discussion on how to minimize risks arising in connection with human resources management in the business and administration sector K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
Human resources – definitions, concepts, theories. Human resources management in an organization: conditions, mechanisms, forms and results. Motivation as a form of human resources management. Ethical dimension of human resources management. Opportunities and barriers to effective and efficient human resources management.		P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Classes: project, group work, test		
<b>Recommended literature</b>		
<b>Obligatory</b> Hendry Ch., <i>Human Resource Management</i> , Routledge 1995. Rhodes R. A. W., <i>Understanding governance. Policy networks, governance, reflexivity and accountability</i> , Open University Press, 2010. Rowley C., Jackson K., <i>Human Resource Management: The Key Concepts</i> , Routledge 2011. <i>The Routledge Companion to Strategic Human Resource Management</i> , edited By John Storey, Patrick Wright, David Ulrich, Routledge 2008. Tyson S., <i>Essentials of Human Resource Management</i> , Routledge 2015.		
<b>Supplementary</b> Schneider S. K., <i>Flirting with disaster. Public management in crisis situations</i> , M.E. Sharpe, 1995.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project, kolokwium	
P_U01	Individual work, group work, project, kolokwium	
P_K01	Individual work, group work, project, kolokwium	
<b>Student workload</b>		<b>Number of hours</b>
Classes		30
Test		25
Group work		10
Preparation of project		25
<b>Total student workload in hours</b>		90
<b>ECTS credits</b>		2
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>							<b>Course code</b>		
	Relations with stakeholders in business and administration/Relacje z interesariuszami w biznesie i administracji							BBA.MIV.37.RzlwBiA		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł IV. Biznes i administracja wobec wyzwań międzysektorowości / Business and administration towards the challenges of cross-sectorality									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	Year II, semester 3									
	<b>Course status</b>						<b>Language</b>			
<b>Study profile</b> practical	Obligatory						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
	Knowledge of English at B2 level									
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class es</b>	<b>Foreign lg class</b>	<b>labora tory</b>	<b>work shop</b>	<b>semi nar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>3</b>
	30					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in initiating, shaping and maintaining relationships with stakeholders in business and administration.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	<b>P_W01</b> mechanisms of initiating, shaping and maintaining relationships with stakeholders in business and administration <b>K_W15</b> <b>P_W02</b> forms of strategic strengthening of relationships with stakeholders in business and administration <b>K_W15</b>									
<b>Skills:</b>	<b>Graduate can:</b>									
	<b>P_U01</b> review and select mechanisms for developing relationships with stakeholders in business and administration <b>P_U12</b>									
	<b>Graduate is ready to:</b>									

<b>Social competences:</b>	P_K01 conduct a substantive discussion on the barriers to long-term maintenance of relationships with stakeholders in business and administration K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
CLASSES: Stakeholders – definitions and classifications. Stakeholder resources. Areas and mechanisms of cooperation with stakeholders. Relationships with stakeholders – initiation stage, shaping stage, maintenance stage		P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Classes: project, group work, individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b> Bohulu Mavelo P., <i>How to Manage Project Stakeholders: Effective Strategies for Successful Large Infrastructure Projects</i> . Routledge, 2022. Bourne L., <i>Stakeholder Relationship Management. A Maturity Model for Organisational Implementation</i> , Routledge, 2016. Pirozzi M., <i>The Stakeholder Perspective. Relationship Management To Increase Value and Success Rates of Projects</i> , CRC Press, 2021.		
<b>Supplementary</b> Friedman L. A., Miles S., <i>Stakeholders: Theory and Practice</i> , Oxford University Press, 2006.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, Group work, project	
P_U01	Individual work, Group work, project	
P_K01	Individual work, Group work, project	
<b>Student workload</b>		<b>Number of hours</b>
Classes		30
Individual work		30
Group work		25
Preparation of project		25
<b>Total student workload in hours</b>		110
<b>ECTS credits</b>		3
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Cooperation with public sector actors / Współpraca z jednostkami sektora publicznego		BBA.MIV.39.WzJSPu							
	<b>Module name in Polish and English</b>									
	Moduł IV. Biznes i administracja wobec wyzwań międzysektorowości / Business and administration towards the challenges of cross-sectorality									
	<b>Study year, semester</b>									
	Year III, semester 5									
	<b>Course status</b>		<b>Language</b>							
	Obligatory		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class es</b>	<b>Foreign lg class</b>	<b>Labora tory</b>	<b>work shop</b>	<b>semi nar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>3</b>
	30					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of cooperation with public sector entities, with particular emphasis on conditions, mechanisms and forms of implementing joint tasks of multi-sectoral provenance.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		<b>P_W01</b> mechanisms for initiating, shaping and maintaining cooperation with public sector entities by business and administrative entities K_W15 <b>P_W02</b> forms of strategic strengthening of cooperation with public sector entities initiated by business and administrative entities K_W15								
<b>Skills:</b>		<b>Graduate can:</b>								
		<b>P_U01</b> review and select mechanisms for cooperation with public sector entities initiated by business and administrative entities P_U12								
		<b>Graduate is ready to:</b>								

<b>Social competences:</b>	P_K01 conduct a substantive discussion on the barriers to cooperation with public sector entities initiated by business and administrative entities K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
CLASSES: Public sector – definitions, classifications, typologies. Public entities. Conditions, mechanisms and forms of cooperation with public sector entities. Opportunities and threats of cooperation with public sector entities.		P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Classes: project, group work, Individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b> Bohulu Mavelo P., <i>How to Manage Project Stakeholders: Effective Strategies for Successful Large Infrastructure Projects</i> . Routledge, 2022. Bourne L., <i>Stakeholder Relationship Management. A Maturity Model for Organisational Implementation</i> , Routledge, 2016. Pirozzi M., <i>The Stakeholder Perspective. Relationship Management To Increase Value and Success Rates of Projects</i> , CRC Press, 2021. Rhodes R. A. W., <i>Understanding governance. Policy networks, governance, reflexivity and accountability</i> , Open University Press, 2010.		
<b>Supplementary</b> Barzelay M., <i>The new public management. Improving research and policy dialogue</i> , Russell Sage Foundation, 2011. <i>Public management and governance</i> , ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project	
P_U01	Individual work, group work, project	
P_K01	Individual work, group work, project	
<b>Student workload</b>		<b>Number of hours</b>
Classes		30
Individual work		2
Group work		30
Preparation of project		35
<b>Total student workload in hours</b>		120
<b>ECTS credits</b>		3

## COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>							<b>Course code</b>		
	Cooperation with private sector actors / Współpraca z jednostkami sektora prywatnego							BBA.MIV.40.WzJSPr		
	<b>Module name in Polish and English</b>									
	Moduł IV. Biznes i administracja wobec wyzwań międzysektorowości / Business and administration towards the challenges of cross-sectorality									
	<b>Study year, semester</b>									
	Year III, semester 6									
	<b>Course status</b>						<b>Language</b>			
	Obligatory						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class es</b>	<b>Foreign lg class</b>	<b>labor atory</b>	<b>works hop</b>	<b>semi nar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>2</b>
	30					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of cooperation with private sector entities, with particular emphasis on conditions, mechanisms and forms of implementing joint tasks of multi-sectoral provenance.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	<b>P_W01</b> mechanisms for initiating, shaping and maintaining cooperation with private sector entities by business and administrative entities K_W15 <b>P_W02</b> forms of strategic strengthening of cooperation with private sector entities initiated by business and administrative entities K_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	<b>P_U01</b> review and select mechanisms for cooperation with private sector entities initiated by business and administrative entities P_U12									
<b>Graduate is ready to:</b>										

<b>Social competences:</b>	P_K01 conduct a substantive discussion on the barriers to cooperation with private sector entities initiated by business and administrative entities K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
CLASSES: Private sector – definitional, classification and typological approaches. Private entities. Conditions, mechanisms and forms of cooperation with stakeholders.		P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Classes: project, group work, individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b> Bohulu Mavelo P., <i>How to Manage Project Stakeholders: Effective Strategies for Successful Large Infrastructure Projects</i> . Routledge, 2022. Bourne L., <i>Stakeholder Relationship Management. A Maturity Model for Organisational Implementation</i> , Routledge, 2016. Pirozzi M., <i>The Stakeholder Perspective. Relationship Management To Increase Value and Success Rates of Projects</i> , CRC Press, 2021. Rhodes R. A. W., <i>Understanding governance. Policy networks, governance, reflexivity and accountability</i> , Open University Press, 2010.		
<b>Supplementary</b> Schneider S. K., <i>Flirting with disaster. Public management in crisis situations</i> , M.E. Sharpe, 1995. Barzelay M., <i>The new public management. Improving research and policy dialogue</i> , Russell Sage Foundation, 2011. <i>Public management and governance</i> , ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project	
P_U01	Individual work, group work, project	
P_K01	Individual work, group work, project	
<b>Student workload</b>		<b>Number of hours</b>
Classes		30
Individual work		20
Group work		15
Preparation of project		15
<b>Total student workload in hours</b>		<b>80</b>



<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Cooperation with social sector actors / Współpraca z jednostkami sektora społecznego		BBA.MIV.41.WzJSS							
	<b>Module name in Polish and English</b>									
	Moduł IV. Biznes i administracja wobec wyzwań międzysektorowości / Business and administration towards the challenges of cross-sectorality									
	<b>Study year, semester</b>									
	Year II, semester 4									
	<b>Course status</b>		<b>Language</b>							
	Obligatory		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class es</b>	<b>Foreign lg class</b>	<b>Labora tory</b>	<b>work shop</b>	<b>semi nar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>2</b>
	30					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of cooperation with social sector entities, with particular emphasis on conditions, mechanisms and forms of implementing common tasks of multi-sectoral provenance.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		<b>P_W01</b> mechanisms of initiating, shaping and maintaining cooperation with social sector entities by business and administrative entities <b>K_W15</b> <b>P_W02</b> forms of strategic strengthening of cooperation with social sector entities initiated by business and administrative entities <b>K_W15</b>								
<b>Skills:</b>		<b>Graduate can:</b>								
		<b>P_U01</b> review and select mechanisms for cooperation with social sector entities initiated by business and administrative entities <b>P_U12</b>								
		<b>Graduate is ready to:</b>								

<b>Social competences:</b>	P_K01 conduct a substantive discussion on the barriers to cooperation with social sector entities initiated by business and administrative entities K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
CLASSES: Social/non-governmental sector. Social entities – possibilities and limitations of implementing the new public management model. Conditions, mechanisms and forms of cooperation with social sector entities.		P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Classes: project, group work, individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b> Bohulu Mavelo P., <i>How to Manage Project Stakeholders: Effective Strategies for Successful Large Infrastructure Projects</i> . Routledge, 2022. Bourne L., <i>Stakeholder Relationship Management. A Maturity Model for Organisational Implementation</i> , Routledge, 2016. Pirozzi M., <i>The Stakeholder Perspective. Relationship Management To Increase Value and Success Rates of Projects</i> , CRC Press, 2021. Barzelay M., <i>The new public management. Improving research and policy dialogue</i> , Russell Sage Foundation, 2011.		
<b>Supplementary</b> Rhodes R. A. W., <i>Understanding governance. Policy networks, governance, reflexivity and accountability</i> , Open University Press, 2010.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project	
P_U01	Individual work, group work, project	
P_K01	Individual work, group work, project	
<b>Student workload</b>		<b>Number of hours</b>
Classes		30
Individual work		15
Group work		15
Preparation of project		30
<b>Total student workload in hours</b>		90
<b>ECTS credits</b>		2
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Project management I/Zarządzanie projektem I		BBA.MIV.42.ZP.I							
	<b>Module name in Polish and English</b>									
	Moduł IV. Biznes i administracja wobec wyzwań międzysektorowości / Business and administration towards the challenges of cross-sectorality									
	<b>Study year, semester</b>									
	year II, semester 4									
	<b>Course status</b>		<b>Language</b>							
	Obligatory		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>								<b>ECTS credits</b>		
<b>lectu re</b>	<b>class es</b>	<b>Foreign language class</b>	<b>Labor atory</b>	<b>worksh op</b>	<b>semi nar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>2</b>
	30					MC SM	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with practical knowledge, skills and competences in the field of project management, with particular emphasis on the phases of project preparation and implementation.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		P_W01 project management mechanisms by business and administration entities K_W15 P_W02 strategic and operational dimension of project preparation and implementation by business and administration entities K_W15								
<b>Skills:</b>		<b>Graduate can:</b>								
		P_U01 review and select mechanisms for project preparation and implementation in the context of business and administrative entity relationships P_U12								
		<b>Graduate is ready to:</b>								

<b>Social competences:</b>	P_K01 conduct a substantive discussion on what are the legal, financial and organizational barriers to the preparation and implementation of the project in the system of relations between business and administrative entities K_K04	
<b>Program content</b>	<b>Subject learning outcomes</b>	
CLASSES: Project – definitional and classification approach. Project in the public, private and social sectors. Project organization: preparation and implementation.	P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)	
<b>Didactic methods</b>		
Classes: project, group work, individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b> Hilson D., <i>Managing Risk in Projects</i> . Routledge 2025. Hwang B-G, Ngo J., Zhu H., <i>Managing Projects with Smart Technologies Developing Technological Competency for Project Managers</i> . Routledge 2024. Siva J. P. S., Gajendran T., <i>Power in Megaproject Decision-making. A Governmentality Approach</i> . Routledge 2025.		
<b>Supplementary</b> Schneider S. K., <i>Flirting with disaster. Public management in crisis situations</i> , M.E. Sharpe, 1995. Barzelay M., <i>The new public management. Improving research and policy dialogue</i> , Russell Sage Foundation, 2011. <i>Public management and governance</i> , ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009. Rhodes R. A. W., <i>Understanding governance. Policy networks, governance, reflexivity and accountability</i> , Open University Press, 2010.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project	
P_U01	Individual work, group work, project	
P_K01	Individual work, group work, project	
<b>Student workload</b>		<b>Number of hours</b>
Classes		30
Individual work		20
Group work		10
Preparation of project		30
<b>Total student workload in hours</b>		<b>90</b>

<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Project management II/Zarządzanie projektem II		BBA.MIV.43.ZP.II							
	<b>Module name in Polish and English</b>									
	Moduł IV. Biznes i administracja wobec wyzwań międzysektorowości / Business and administration towards the challenges of cross-sectorality									
	<b>Study year, semester</b>									
	Year III, semester 5									
	<b>Course status</b>		<b>Language</b>							
	Obligatory		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class es</b>	<b>Foreign language class</b>	<b>Labo rator y</b>	<b>work shop</b>	<b>semi nar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>2</b>
	30					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with practical knowledge, skills and competences in project management, with particular emphasis on the monitoring and evaluation phases.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		<b>P_W01</b> project management mechanisms by business and administration entities K_W15 <b>P_W02</b> strategic and operational dimension of project monitoring and evaluation by business and administration entities K_W15								
<b>Skills:</b>		<b>Graduate can:</b>								
		<b>P_U01</b> review and select mechanisms for monitoring and evaluating the project in the context of business and administrative entity relationships P_U12								
		<b>Graduate is ready to:</b>								

<b>Social competences:</b>	P_K01 conduct a substantive discussion on the legal, financial and organizational barriers to monitoring and implementing the project in the context of business and administrative entities K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
<p>CLASSES:  Project – definitional and classification approach.  Project in the public, private and social sectors.  Project organization: preparation and implementation.</p>		P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Classes: project, group work, individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Hilson D., <i>Managing Risk in Projects</i> . Routledge 2025. Hwang B-G, Ngo J., Zhu H., <i>Managing Projects with Smart Technologies Developing Technological Competency for Project Managers</i> . Routledge 2024. Siva J. P. S., Gajendran T., <i>Power in Megaproject Decision-making. A Governmentality Approach</i> . Routledge 2025.		
<b>Supplementary</b>		
Schneider S. K., <i>Flirting with disaster. Public management in crisis situations</i> , M.E. Sharpe, 1995. Barzelay M., <i>The new public management. Improving research and policy dialogue</i> , Russell Sage Foundation, 2011. <i>Public management and governance</i> , ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009. Rhodes R. A. W., <i>Understanding governance. Policy networks, governance, reflexivity and accountability</i> , Open University Press, 2010.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project	
P_U01	Individual work, group work, project	
P_K01	Individual work, group work, project	
<b>Student workload</b>		<b>Number of hours</b>
Classes		30
Individual work		20
Group work		10
Preparation of project		30
<b>Total student workload in hours</b>		<b>90</b>

<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Communication in business and administration Komunikacja w biznesie i administracji		BBA.MV.45.KwBiA							
	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji/Business and administration towards the challenges of professionalisation									
	<b>Study year, semester</b>									
	year I, semester 1									
	<b>Course status</b>		<b>Language</b>							
	obligatory		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class es</b>	<b>Foreign lg class</b>	<b>labor atory</b>	<b>work shop</b>	<b>semi nar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>2</b>
	30/1 8					MCS M	Hosp ital			
<b>Course aims</b>										
Transferring knowledge about the role and specificity of communication processes in business. Transferring knowledge about techniques and tools supporting communication processes in the organization. Developing interpersonal and communication skills necessary in business practice										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 the essence of key decisions related to the issue of business communication and their impact on the functioning of the enterprise									
	P_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 use tools and techniques supporting communication processes in business									
	K_U06									

	P_U02 propose communication solutions within a given organization	
	K_U06	
<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	K_K01 promote pro-social and entrepreneurial attitudes	
	K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURE Not applicable		
CLASSES The essence and specificity of communication in business. The communication process. Communication in organizations. Improving interpersonal relationships. Effective listening. Nonverbal communication. Overcoming communication barriers. Communication in small groups. Types of interviews, conversations and meetings.		P_W01 P_W02 P_U01 P_U02 P_K01  (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture: xxx		
Classes: project, discussion, talk, presentation		
<b>Recommended literature</b>		
<b>Obligatory</b> Instructor's own materials		
<b>Supplementary</b> Websites		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Active participation, preparation and presentation of the project	
P_U01 P_U02		
P_K01 P_K02		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/18
Preparation for classes, active participation		5/5
Studying literature		5/5
Preparation and presentation of the project		15/27
Preparation for exam		0
Preparation for passing the lecture		0



Preparation for passing the classes	5/5
<b>Total student workload in hours</b>	60
<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Market research / Badanie rynku		BBA.MV.46.BR							
	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
	<b>Study year, semester</b>									
	Year II, semester 4									
	<b>Course status</b>		<b>Language</b>							
	obligatory		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class es</b>	<b>Foreign languag e class</b>	<b>labor atory</b>	<b>work shop</b>	<b>semin ar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>2</b>
15/1 2	30/2 4					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to provide knowledge on the basic methods used to analyze selected market areas.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 market functioning mechanism									
	P_W15									
	P_W02 basic methods used to analyze selected market areas									
<b>Skills:</b>	P_W15									
	<b>Graduate can:</b>									
	P_U01 select the right methods to analyze a specific case									
	K_U06									
	P_U02 analyze selected market phenomena									
	K_U06									
	<b>Graduate is ready to:</b>									

<b>Social competences:</b>	K_K01 promote pro-social and entrepreneurial attitudes	
	K_K04	
<b>Program content</b>	<b>Subject learning outcomes</b>	
<b>LECTURE</b> The essence of market analysis – Analysis as a scientific method – Data sources – Principles, stages and objectives of market analysis – Applications of analysis results and their interpretation – Market analysis and marketing research. Market as the subject of analysis – The concept of the market – The market as a system – The market as a system – Relationships between market elements – Analysis of the market mechanism. Price and income analysis of market capacity – Needs as a determinant of market capacity; relationships between needs, consumption, supply and demand, – Existing hierarchies of needs and contemporary trends in creating, strengthening needs, inclinations and habits; substitution and complementarity in contemporary markets – The influence of income on market capacity: value, quantity and price income elasticity indices – The influence of prices on market capacity: value and quantity price elasticity indices – Cross elasticity – Current manifestations of market paradoxes	P_W01 P_W02 P_U01 (all subject learning outcomes are implemented in each course content)	
<b>CLASSES</b> Market absorption capacity analysis – Market capacity and absorption capacity – Analysis of expected market absorption capacity – Substitution model W1, W2, U1, U2, K1, K2 5. Analysis of activation of needs and demand – Analysis of developing demand – Analysis of trends and seasonal fluctuations – Construction and interpretation of trend models and their parameters – Methods of determining periodic fluctuation indices – Analysis and interpretation of seasonal fluctuations.	P_W01 P_W02 P_U01 P_U02 P_K01 (all subject learning outcomes are implemented in each course content)	
<b>Didactic methods</b>		
Lecture: information based lecture		
Classes: project, discussion, presentation		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Instructor's own materials		
<b>Supplementary</b>		
websites		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Descriptive colloquium	
P_U01 P_U02	Final project – analysis of a selected industry market using selected analysis methods	
P_K01 P_K02		

<b>Student workload</b>	<b>Number of hours full-time/part-time</b>
Classes	45/36
Preparation for classes, active participation	2/4
Studying literature	3/10
Preparation and presentation of the project	5/5
Preparation for exam	
Preparation for passing the lecture	5/5
Preparation for passing the classes	
<b>Total student workload in hours</b>	60
<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Simulations of business and official meetings / Symulacje spotkań biznesowych i urzędowych		BBA.MV.47a.SSB							
	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
	<b>Study year, semester</b>									
	year III, semester 5									
	<b>Course status</b>		<b>Language</b>							
	Elective		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class es</b>	<b>Foreign language class</b>	<b>labor atory</b>	<b>work shop</b>	<b>semi nar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>3</b>
				30/1 8		MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to provide knowledge on the basic methods used to analyze selected market areas.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 mechanism for organizing business and official meetings									
	P_W15									
<b>Skills:</b>	P_W02 basic methods used during business meetings									
	P_W15									
	<b>Graduate can:</b>									
	P_U01 choose the right methods for organizing a business meeting									
	K_U06									
	P_U02 cooperate with others									
	K_U06									
	<b>Graduate is ready to:</b>									

<b>Social competences:</b>	K_K01 promote entrepreneurial attitudes	
	K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURE Not applicable		
CLASSES Types of business meetings in companies Sales meeting Negotiation meeting Regular company meetings Determining the purpose of the meeting and the expected result Meeting participants Agenda Necessary materials Creating a space for exchanging views Strengthening competences Case study		P_W01 P_W02 P_U01 P_U02 P_K01  (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture: not applicable		
Workshops: project, discussion, presentation		
<b>Recommended literature</b>		
<b>Obligatory</b> Instructor's own materials		
<b>Supplementary</b> Websites		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Active participation, preparation for classes, 2 short tests, case study – business meeting simulation (group project)	
P_U01 P_U02		
P_K01 P_K02		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/18
Preparation for classes, active participation		10/10
Studying literature		5/17
Preparation and presentation of the project		20/20
Preparation for exam		
Preparation for passing the lecture		
Preparation for passing the classes		10/10
<b>Total student workload in hours</b>		75
<b>ECTS credits</b>		3

Contact	isp@ans.edu.pl
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### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Savoir-vivre in business and administration / Savoir-vivre w biznesie i administracji)		BBA.MV.47b.S-VwBiA							
	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
	<b>Study year, semester</b>									
	year III, semester 5									
	<b>Course status</b>		<b>Language</b>							
	Elective		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
lect ure	class es	Foreign language class	labor atory	works hop	semi nar	Practical classes		Intern ship	Othe r	2
				30/18		MCS M	Hosp ital			
<b>Course aims</b>										
<p>The aim of the course is to familiarize students with the rules of etiquette in business.</p> <p>The aim of the course is to introduce basic issues in the area of business etiquette.</p> <p>The aim of the course is to consolidate knowledge and improve skills related to the application of the rules of business etiquette as the foundation of professional competence.</p>										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 general rules of etiquette in business and administration									
	P_W15									
	P_W02 basic rules of diplomatic protocol									
<b>Skills:</b>	P_W15									
	<b>Graduate can:</b>									
	P_U01 indicate appropriate behavior in business and administrative situations									
	K_U09									

	P_U02 use the rules of diplomatic protocol, taking into account cultural differences
	K_U15
<b>Social competences:</b>	<b>Graduate is ready to:</b>
	K_K01 take actions for the benefit of the immediate environment K_K07
<b>Program content</b>	<b>Subject learning outcomes</b>
LECTURE Not applicable	
CLASSES The role of etiquette in professional and social life. The image of a businessman/businesswoman – the main principles of dress code. Greetings, farewells, presentations – the principles of precedence, titles, classes, ranks of diplomatic personnel, diplomatic ceremonial, courtesy, service and scientific titles. Business communication. Handing out business cards – the appearance of a business card, how to give and when to exchange them. Telephone conversations – difficult situations, the most common mistakes made over the phone. Netiquette – the principles of electronic communication. The principles applicable during business trips. Business etiquette, as the international language of courtesy. The role and forms of business receptions – the principles of organizing receptions, toasts, coffee, procedures for serving dishes, taking seats, ways of eating, good manners at the table, standing and seated receptions, aperitif, professional farewell and faux-pas. Diplomatic protocol and cultural differences. The role and importance of ethical codes in companies. What compromises us in our professional and social lives.	P_W01 P_W02 P_U01 P_U02 P_K01  (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>	
Lecture: not applicable	
Classes: project, discussion, presentation	
<b>Recommended literature</b>	
<b>Obligatory</b> Modrzyńska J., Protokół dyplomatyczny etykieta i zasady savoir-vivre'u, Warszawa 2016. Wrocław W. S., Savoir-vivre, czyli jak ułatwić sobie życie, Olszanica 2016. Szymczak W. F., Etykieta w biznesie i administracji publicznej z elementami protokołu dyplomatycznego, Warszawa 2018	
<b>Supplementary</b> Orłowski T., Protokół dyplomatyczny. Ceremoniał i etykieta, Warszawa 2018.	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form
P_W01 P_W02 P_U01	Active participation, reparation for classes, 2 short tests, case study – savoir-vivre in business and administration

P_U02	
P_K01	
P_K02	
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>
Classes	30/18
Preparation for classes, active participation	10/10
Studying literature	5/17
Preparation and presentation of the project	20/20
Preparation for exam	
Preparation for passing the lecture	
Preparation for passing the classes	10/10
<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl



### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>							<b>Course code</b>		
	Managing social media / Prowadzenie mediów społecznościowych							BBA.MV.48a.PMS		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	year III, semester 5									
<b>Study profile</b> practical	<b>Course status</b>						<b>Language</b>			
	Elective						English			
<b>Name, surname, degree of the course instructor(s)</b>										
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
lectu re	class es	Foreign languag e class	labor atory	work shop	semin ar	Practical classes		Intern ship	Othe r	2
				30/1 8		MCS M	Hosp ital			
<b>Course aims</b>										
Learning how to conduct dialogue and build relationships in social media and acquire skills										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 the types and scope of social media									
	P_W15									
<b>Skills:</b>	P_W02 the use of individual instruments to create, manage and monitor content in social media									
	P_W15									
	<b>Graduate can:</b>									
P_U01 select social media and tools required to implement the communication strategy and create a network of relationships										
K_U12										
<b>Graduate is ready to:</b>										

<b>Social competences:</b>	K_K01 conduct a substantive discussion on social media, negotiate and argue a position while maintaining an ethical attitude	
	K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURE Not applicable		
CLASSES Characteristics of social media. Scope of the subject, main problems and issues. Dynamics of technology development / changes in people's communication style. Types of social media. Functions and goals of social media. Effectiveness of communication in social media. Methodology of using social media in organizational activities. The Facebook phenomenon - dynamics of development and changes in functionalities. Facebook - tools for creating and managing content. Facebook - principles of implementing information and promotional campaigns. Twitter - analysis of the scope of use and effectiveness of the channel in relation to individual countries. Visualization of the message - Instagram and other social media that prefer images over text in messages. YT and Vimeo - creation and distribution of video content. Networking - the decline of the Golden Line and the dominance of LinkedIn. Niche social media - Academia and Research Gate. Tools for monitoring and testing the effectiveness of activities in social media.		P_W01 P_W02 P_U01 P_K01  (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture: not applicable		
Classes: project, discussion, presentation		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Websites		
Żukowski, M., 2016, Twoja firma w social mediach. Podręcznik marketingu internetowego dla małych i średnich przedsiębiorstw, OnePress		
Miotk, A., 2013, Skuteczne social media. Prowadź działania, osiągaj zamierzone efekty, OnePress		
Sadowski, M., 2012, Rewolucja social media, Wydawnictwo Helion		
<b>Supplementary</b>		
Websites		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Active participation, preparation for classes, 2 short tests, conducting research project using the content analysis method: from planning the study to preparing and presenting the report	
P_U01 P_U02		
P_K01 P_K02		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/18
Preparation for classes, active participation		10/10

Studying literature	5/17
Preparation and presentation of the project	20/20
Preparation for exam	
Preparation for passing the lecture	
Preparation for passing the classes	10/10
<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>							<b>Course code</b>		
	Methods and techniques of analyzing official documentation / Metody i techniki analizy mediów społecznościowych							BBA.MV.48b.AMS		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	year III, semester 5									
	<b>Course status</b>						<b>Language</b>			
<b>Study profile</b> practical	Elective						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>foreign lg class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>2</b>
				30/18		MCS	Hospital			
<b>Course aims</b>										
The aim of the course is to teach students: 1. Conducting quantitative and qualitative media analyses using content analysis 2. Using the tools available on the Polish market for content analysis 3. Application of data and content analyses in marketing activities										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 the essence, origins and application of content analysis in scientific research and in the practice of marketing activities									
	P_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 conduct quantitative and qualitative media analysis using content analysis									
	K_U12									
P_U02 apply data and content analysis in marketing activities										

	K_U05	
<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	K_K01 conduct a substantive discussion on social media, negotiating and arguing a position while maintaining an ethical attitude	
	K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURE Not applicable		
CLASSES Content analysis – definition, history of the method. Content analysis as a scientific research method. Application of content analysis in practice – marketing and public relations activities. Conducting a research project using the content analysis method: from planning the study to preparing the report. Challenges in the analysis of content and internet data. Ethical issues in conducting research using content analysis from social media. Social media monitoring as a tool for content analysis.		P_W01 P_W02 P_U01 P_U02 P_K01  (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture: not applicable		
Classes: project, discussion, presentation		
<b>Recommended literature</b>		
<b>Obligatory</b> Modrzyńska J., Protokół dyplomatyczny etykieta i zasady savoir-vivre'u, Warszawa 2016. 2. Wocław S., Savoir-vivre, czyli jak ułatwić sobie życie, Olszanica 2016. 3. Szymczak, Etykieta w biznesie i administracji publicznej z elementami protokołu dyplomatycznego, Warszawa 2018		
<b>Supplementary</b> Orłowski T., Protokół dyplomatyczny. Ceremoniał i etykieta, Warszawa 2018.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02 P_U01 P_U02 P_K01 P_K02	Active participation, preparation for classes, 2 short tests, conducting research project using the content analysis method: from planning the study to preparing and presenting the report	
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/18
Preparation for classes, active participation		10/10
Studying literature		5/17

Preparation and presentation of the project	20/20
Preparation for exam	
Preparation for passing the lecture	
Preparation for passing the classes	10/10
<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>						<b>Course code</b>			
	Business documentation creation / Tworzenie dokumentacji biznesowej i urzędowej						BBA.MV.49a.TDBiU			
	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
	<b>Study year, semester</b>									
	year II, semester 4									
	<b>Course status</b>						<b>Language</b>			
	Elective						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>foreign language class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>2</b>
				30/18		MCS M	Hospital			
<b>Course aims</b>										
Preparing students to independently manage business documentation. Familiarizing students with selected techniques and tools used in business documentation management.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 basic terminology in the field of document management in business									
	P_W15									
	P_W02 principles of document management in business									
<b>Skills:</b>	P_W15									
	<b>Graduate can:</b>									
	P_U01 independently prepare documentation for a selected information and/or business product or service									
	K_U12									
P_U02 select and apply IT techniques and tools supporting document management in business in selected methodologies										
K_U05										

<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	K_K01 independently expand and continuously update the knowledge and skills in the field of document management in business	
	K_K04	
<b>Program content</b>	<b>Subject learning outcomes</b>	
LECTURE Not applicable		
CLASSES Selected techniques for eliciting and documenting requirements in business (e.g. user stories in Gherkin). Project and code documentation in IT. Creating notes and names (e.g. variables, functions, files). Version control mechanism. Selected tools supporting documentation management (tools such as Git, GitHub, Repl.it, Evernote, Trello, Slack, Microsoft Teams).	P_W01 P_W02 P_U01 P_U02 P_K01  (all subject learning outcomes are implemented in each course content)	
<b>Didactic methods</b>		
Lecture: not applicable		
Classes: project, discussion, presentation		
<b>Recommended literature</b>		
<b>Obligatory</b> literature related to acquiring and documenting requirements websites		
<b>Supplementary</b> supplementary literature on selected design methodologies		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	Active participation, preparation for classes, 2 short tests	
P_U01 P_U02	Preparation and presentation of the project - the project consists of preparing documentation for a selected product or information and/or business service. The following are assessed:	
P_K01 P_K02	- presence and active participation in classes - 0-40 points. - project - 0-60 points. The following grading scale applies (1 - 100 points): 0-50 points - grade ndst 51-60 points - grade dst 61-70 points - grade + dst 71-80 points - grade db 81-90 points - grade + db 91-100 points - grade vdb	
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>	
Classes	30/18	
Preparation for classes, active participation	10/10	
Studying literature	5/17	



Preparation and presentation of the project	20/20
Preparation for exam	
Preparation for passing the lecture	
Preparation for passing the classes	10/10
<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>						<b>Course code</b>			
	Maintaining websites in business and administration/ Prowadzenie stron internetowych w biznesie i administracji						BBA.MV.49b.PSIwBiA			
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	year II, semester 4									
<b>Study profile</b> practical	<b>Course status</b>						<b>Language</b>			
	Elective						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>classes</b>	<b>le kt or at</b>	<b>labora tory</b>	<b>works hop</b>	<b>semes ter</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>2</b>
				30/18		MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to teach how to operate websites, taking into account the latest technologies and trends in this field.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 the latest technologies and trends in running websites P_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 independently prepare material to be placed on the website, based on the working material provided K_U12									
	P_U02 prepare graphics illustrating the prepared material K_U05									
<b>Social competences:</b>	<b>Graduate is ready to:</b> K_K01 independently expand and continuously update the knowledge and skills in the field of running websites									

	K_K04
<b>Program content</b>	<b>Subject learning outcomes</b>
LECTURE Not applicable	
CLASSES Placing animations and other page elements; text formatting; creating forms and edit fields; positioning page elements; CSS style sheets; page layout based on CSS style sheets; CSS techniques; constructing accessible websites compliant with WCAG and W3C requirements; using CMSs to implement your own website projects; website graphics, their optimization and creation of online galleries; creating text catalogs of collections	P_W01 P_U01 P_U02 P_K01  (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>	
Lecture: not applicable	
Classes: project, discussion, presentation	
<b>Recommended literature</b>	
<b>Obligatory</b> websites	
<b>Supplementary</b> websites	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form
P_W01	Active participation, preparation for classes, 2 short tests Preparation and presentation of the project (simple information, preparation of material for the website, graphics)
P_U01	
P_U02	
P_K01	
P_K02	
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>
Classes	30/18
Preparation for classes, active participation	10/10
Studying literature	5/17
Preparation and presentation of the project	20/20
Preparation for exam	
Preparation for passing the lecture	
Preparation for passing the classes	10/10
<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>		<b>Course code</b>							
	E-business and a-administration (E-biznes i e-administracja)		BBA.MV.51a.E-BiE-A							
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł V. Business and administration towards the challenges of professionalisation/ Biznes i administracja wobec wyzwań profesjonalizacji									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	Year III, semester 5									
	<b>Course status</b>		<b>Language</b>							
<b>Study profile</b> practical	Elective		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>Foreign language class</b>	<b>Laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	3
	30					MCS M	Hospital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of e-business and e-administration management.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	<b>P_W01</b> conditions for conducting business and administrative activities based on the use of ICTK_W15 <b>P_W02</b> mechanisms and forms of conducting business and administrative activities based on the use of ICT <b>K_W15</b>									
<b>Skills:</b>	<b>Graduate can:</b>									
	<b>P_U01</b> select instruments for conducting business and administrative activities based on ICT <b>P_U12</b>									
<b>Social competences:</b>	<b>Graduate is ready to:</b>									
	<b>P_K01</b> conduct a substantive discussion on how to use ICT for business and administrative purposes <b>K_K04</b>									

Program content		Subject learning outcomes
<p>CLASSES:  E-business and e-administration – definitional and classification approach.  Internet and social media in e-business and e-administration.  Conditions, mechanisms, forms of e-business and e-administration.  Case study analysis. Contemporary trends in e-business and e-administration management.</p>		P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
Didactic methods		
Classes: project, group work, individual work with source materials		
Recommended literature		
<b>Obligatory</b>		
Jelassi T., Martinez-Lopez F. J., <i>Strategies for e-Business. Concepts and Cases on Value Creation and Digital Business Transformation</i> . Springer 2020.		
Hilson D., <i>Managing Risk in Projects</i> . Routledge 2025.		
Hwang B-G, Ngo J., Zhu H., <i>Managing Projects with Smart Technologies. Developing Technological Competency for Project Managers</i> . Routledge 2024.		
<b>Supplementary</b>		
Barzelay M., <i>The new public management. Improving research and policy dialogue</i> , Russell Sage Foundation, 2011.		
<i>Public management and governance</i> , ed. by T. Bovaird, E. Löffler, Routledge, Taylor & Francis Group, 2009.		
Assessment forms/ways of verification		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project, exam	
P_U01	Individual work, group work, exam	
P_K01	Individual work, group work, exam	
Student workload		Number of hours
Classes		45
Individual work		15
Group work		10
Preparation of project		20
Preparation for exam		30
<b>Total student workload in hours</b>		120
<b>ECTS credits</b>		3
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Information management in business and administration / Zarządzanie informacjami w biznesie i administracji		BBA.MV.50a.ZlwBiA							
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	year II, semester 3									
<b>Study profile</b> practical	<b>Course status</b>		<b>Language</b>							
	Elective		English							
<b>Name, surname, degree of the course instructor(s)</b>										
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>				<b>ECTS credits</b>						
<b>lecture</b>	<b>classes</b>	<b>foreign lg class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>2</b>
				30/18		MCS M	Hospital			
<b>Course aims</b>										
Learning the basics of information theory and basic concepts related to information processing. Learning about information quality and its role in management information systems. Learning about systems for acquiring, processing and storing information in an enterprise.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 conceptual foundations related to information processing in organizations									
	P_W14									
<b>Skills:</b>	P_W02 methods of classifying information and its attributes, knows methods of assessing the quality of information and its usefulness									
	P_W03									
	<b>Graduate can:</b>									
<b>Skills:</b>	P_U01 distinguish between the concepts of data, information, and knowledge									
	K_U07									
	P_U02 choose the method of describing reality to suit the requirements of the information system									
<b>Skills:</b>	K_U07									

	P_U03 choose the information processing method for the company's needs	
	P_U06	
<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	K_K01 independently expand and continuously update the knowledge and skills in the field of running websites	
	K_K04	
<b>Program content</b>	<b>Subject learning outcomes</b>	
LECTURE Not applicable		
CLASSES Introduction: data, information, knowledge, wisdom. information resources: languages of formal information recording, metadata, repositories, relational databases Information as an economic good. Information market. Phenomena related to GI: information saturation, information gap, information barriers, information needs. Standards and structures of information exchange. The process of information flow in an enterprise. Information sources. Searching and filtering information. Positioning information. Information integration: at the level of structure, semantics, external and internal The role of information management in decision-making processes in enterprises. Cyberspace as an area of information management. Information security management: technological, social, legal aspects Data and information quality management.	P_W01 P_W02 P_U01 P_U02 P_U03 P_K01  (all subject learning outcomes are implemented in each course content)	
<b>Didactic methods</b>		
Lecture: not applicable		
Classes: project, discussion, presentation		
<b>Recommended literature</b>		
<b>Obligatory</b> literature on acquiring and documenting requirements websites		
<b>Supplementary</b> Supplementary literature on chosen project methods		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01	Active participation, preparation for classes, descriptive colloquium; preparation and presentation of the project	
P_U01		
P_U02		
P_U03		
P_K01		
P_K02		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/18
Preparation for classes, active participation		10/10
Studying literature		5/17

Preparation and presentation of the project	10/10
Preparation for exam	
Preparation for descriptive colloquium	10/10
Preparation for passing the classes	10/10
<b>Total student workload in hours</b>	75
<b>ECTS credits</b>	3
<b>Contact</b>	isp@ans.edu.pl



### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Administrative and legal business environment Administracyjnoprawne otoczenie biznesu		BBA.MV.50b.AOB							
	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
	<b>Study year, semester</b>									
	year II, semester 3									
	<b>Course status</b>		<b>Language</b>							
	Elective		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
lectu re	classes	Foreign language class	labora tory	work shop	semi nar	Practical classes		Intern ship	Othe r	2
				30/1 8		MCS M	Hosp ital			
<b>Course aims</b>										
Learning the most important administrative and legal aspects of the business environment.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		P_W01 administrative and legal aspects related to business								
		P_W10								
<b>Skills:</b>		<b>Graduate can:</b>								
		P_U01 indicate important administrative and legal elements in relation to business								
		K_U07								
		P_U02 define the freedom of economic activity and indicate its limitations								
		K_U07								
<b>Social competences:</b>		<b>Graduate is ready to:</b>								
		K_K01 take actions for the benefit of the immediate environment								
		K_K04								
<b>Program content</b>									<b>Subject learning outcomes</b>	
LECTURE Not applicable										

<b>CLASSES</b> Basic legal, economic and administrative aspects of human resources management. Definition of "economic activity". Definition of "entrepreneur"; Freedom of economic activity: a) freedom to undertake economic activity, b) freedom to conduct economic activity, c) freedom to terminate economic activity; Restrictions on freedom of economic activity: a) subjective restrictions, b) objective restrictions; Basic obligations of entrepreneurs; Registration of entrepreneurs: a) Central Register and Information on Economic Activity, b) National Court Register; registered forms of entrepreneurs, registration authorities, registration procedure, entry in the register, fees; Definition of "foreign entity"; Definition of "foreign entrepreneur"; Foreign entities and undertaking economic activity; Branches of foreign entrepreneurs; Representative offices of foreign entrepreneurs; Concessions; Permits to conduct economic activity; Regulated economic activity; Entrepreneur control.		P_W01 P_W02 P_U01 P_U02 P_U03 P_K01  (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture: not applicable		
Classes: project, discussion, presentation		
<b>Recommended literature</b>		
<b>Obligatory</b> websites instructor's own material		
<b>Supplementary</b>		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01	Active participation, preparation for classes, descriptive colloquium; preparation and presentation of the project	
P_U01		
P_U02		
P_K01		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		30/18
Preparation for classes, active participation		10/10
Studying literature		5/17
Preparation and presentation of the project		10/10
Preparation for exam		
Preparation for descriptive colloquium		10/10
Preparation for passing the classes		10/10
<b>Total student workload in hours</b>		75
<b>ECTS credits</b>		3
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Course name in Polish and English</b>							<b>Course code</b>		
	E-business and a-administration (E-biznes i e-administracja)							BBA.MV.51a.E-BiE-A		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł V. Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	Year III, semester 5									
	<b>Course status</b>							<b>Language</b>		
<b>Study profile</b> practical	Elective							English		
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
	Knowledge of English at B2 level									
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lect ure</b>	<b>class es</b>	<b>Foreign language class</b>	<b>Labora tory</b>	<b>work shop</b>	<b>semi nar</b>	<b>Practical classes</b>		<b>Intern ship</b>	<b>Othe r</b>	<b>3</b>
	30					MCS M	Hosp ital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of e-business and e-administration management.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	<b>P_W01</b> onditions for conducting business and administrative activities based on the use of ICT K_W15 <b>P_W02</b> mechanisms and forms of conducting business and administrative activities based on the use of ICT K_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	<b>P_U01</b> select instruments for conducting business and administrative activities based on ICT P_U12									
<b>Social competences:</b>	<b>Graduate is ready to:</b>									
	<b>P_K01</b> conduct a substantive discussion on how to use ICT for business and administrative purposes K_K04									

Program content		Subject learning outcomes
<p>CLASSES:  E-business and e-administration – definitional and classification approach.  Internet and social media in e-business and e-administration.  Conditions, mechanisms, forms of e-business and e-administration. Case study analysis. Contemporary trends in e-business and e-administration management.</p>		P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
Didactic methods		
Classes: project, group work, individual work with source materials		
Recommended literature		
<b>Obligatory</b>		
<p>Jelassi T., Martinez-Lopez F. J., <i>Strategies for e-Business. Concepts and Cases on Value Creation and Digital Business Transformation</i>. Springer 2020.  Hilson D., <i>Managing Risk in Projects</i>. Routledge 2025.  Hwang B-G, Ngo J., Zhu H., <i>Managing Projects with Smart Technologies. Developing Technological Competency for Project Managers</i>. Routledge 2024.</p>		
<b>Supplementary</b>		
<p>Barzelay M., <i>The new public management. Improving research and policy dialogue</i>, Russell Sage Foundation, 2011.  <i>Public management and governance</i>, ed. by T. Bovaird, E. Löffler, Routledge, Taylor &amp; Francis Group, 2009.</p>		
Assessment forms/ways of verification		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project, exam	
P_U01	Individual work, group work, exam	
P_K01	Individual work, group work, exam	
Student workload		Number of hours
Classes		45
Individual work		15
Group work		10
Preparation of project		20
Preparation for exam		30
<b>Total student workload in hours</b>		120
<b>ECTS credits</b>		3
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Data collection and visualisation / Zbieranie i wizualizacja danych		BBA.MV.51b.ZiWD							
	<b>Module name in Polish and English</b>									
	Moduł V - Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
	<b>Study year, semester</b>									
	Year III, semester 5									
	<b>Course status</b>		<b>Language</b>							
	Elective		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>Foreign language class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>3</b>
	30					MCS M	Hospital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of data collection and visualization, with particular emphasis on the administration and business sector.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b> <b>P_W01 K_W02:</b> formal and informal conditions (organizational, social) that determine the functioning of administrative, economic and legal entities (local, regional, national) <b>P_W02 K_W03:</b> at an advanced level, processes to which entities operating on the public and private market (local, regional, national) are subject, as well as the causes, course, scale and consequences of these processes <b>P_W03 K_W04:</b> formal and informal conditions (organizational, social) that determine the planning and implementation of local, regional, national and international services and policies <b>P_W04 K_W12:</b> the basic relationships between management, administration and politics, including the premises and methods of state intervention in the activities of private entities								
<b>Skills:</b>		<b>Graduate can:</b>								

	<p><b>P_U01 K_U04:</b> initiate and organize cooperation with external stakeholders structure the functioning of the project team, with particular emphasis on the mechanisms of programming, monitoring and evaluating the activities of team members and own activities within various forms of specialist and interdisciplinary cooperation</p> <p><b>P_U02 K_U06:</b> use methods and tools, including statistical and IT, as well as data acquisition and visualization techniques in order to create services and policies at local, regional and national levels</p>	
<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	<p><b>P_K01 K_K03:</b> initiate activities and present their results in an accessible form for the benefit of the social environment</p> <p><b>P_K02 K_K05:</b> fulfil the social (professional) role of a graduate of a practical profile operating in the public and private sectors</p>	
<b>Program content</b>		<b>Subject learning outcomes</b>
<p>SKILLS: Data collection and visualization – theoretical and classification approaches. Data collection – methods and techniques. Data visualization – methods and techniques. Contemporary trends in management. Case analysis. Project presentation.</p>		<p>P_W01 P_W02 P_W03 P_W04 P_U01 P_U02 P_K01 P_K02 (all subject learning outcomes are implemented in each course content)</p>
<b>Didactic methods</b>		
Classes: project, group work, individual work with source materials		
<b>Recommended literature</b>		
<b>Obligatory</b>		
<p>Rahlf T., <i>Data Visualisation with R. 111 Examples</i>, Springer 2019.</p> <p>Telea A. C., <i>Data Visualization Principles and Practice</i>, Routledge 2015.</p> <p>Mahanti R., <i>Data Governance and Data Management. Contextualizing Data Governance Drivers, Technologies, and Tools</i>, Springer 2021.</p>		
<b>Supplementary</b>		
<p><i>Public management and governance</i>, ed. by T. Bovaird, E. Löffler, Routledge, Taylor &amp; Francis Group, 2009.</p> <p>Schneider S. K., <i>Flirting with disaster. Public management in crisis situations</i>, M.E. Sharpe, 1995.</p>		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project, exam	
P_U01	Individual work, group work, exam	
P_K01	Individual work, group work, exam	
<b>Student workload</b>		<b>Number of hours</b>

Classes	45
Individual work	15
Group work	10
Preparation of project	20
Preparation for exam	30
<b>Total student workload in hours</b>	<b>120</b>
<b>ECTS credits</b>	<b>3</b>
<b>Contact</b>	<b>isp@ans.edu.pl</b>

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>		<b>Course code</b>							
	Crisis management in business and administration / Analiza ryzyk w biznesie i administracji		BBA.MV.52a.ARwBiA							
	<b>Module name in Polish and English</b>									
	Moduł V - Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
	<b>Study year, semester</b>									
	Year III, semester 5									
	<b>Course status</b>		<b>Language</b>							
	Elective		English							
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>Foreign language class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>3</b>
	30					MCS M	Hospital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of risk analysis in business and administration.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 the risks associated with running a business in the business and administration sector K_W15 P_W02 conditions, mechanisms, forms and results of conducting risk analysis in the business and administration sector K_W15									
<b>Skills:</b>	<b>Graduate can:</b>									
	P_U01 select methods and techniques for analyzing risks emerging in the business and administration sectors P_U12									
<b>Social competences:</b>	<b>Graduate is ready to:</b>									
	P_K01 conduct a substantive discussion on how to minimize risks emerging in the business and administration sector									



K_K04	
<b>Program content</b>	<b>Subject learning outcomes</b>
<p>CLASSES:  Risk in the public and private sectors – definitional and classification approach.  Risk management concepts.  Risk management models.  Risk analysis and its stages.  Contemporary trends in risk management.</p>	P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>	
Classes: project, group work, individual work with source material	
<b>Recommended literature</b>	
<b>Obligatory</b>	
Boin A., 't Hart P., Stern E., Sundelius B., <i>The Politics of Crisis Management Public Leadership under pressure</i> . Cambridge: Cambridge University Press. Crandall W., Parnell J. A., Spillan J. E., <i>Crisis management</i> . SAGE 2013. Hilson D., <i>Managing Risk in Projects</i> . Routledge 2025. Hwang B-G, Ngo J., Zhu H., <i>Managing Projects with Smart Technologies Developing Technological Competency for Project Managers</i> . Routledge 2024. Barzelay M., <i>The new public management. Improving research and policy dialogue</i> , Russell Sage Foundation, 2011.	
<b>Supplementary</b>	
1. Schneider S. K., <i>Flirting with disaster. Public management in crisis situations</i> , M.E. Sharpe, 1995.	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form
P_W02	Individual work, group work, project, exam
P_U01	Individual work, group work, exam
P_K01	Individual work, group work, exam
<b>Student workload</b>	<b>Number of hours</b>
Classes	45
Individual work	15
Group work	10
Preparation of project	20
Preparation for exam	30
<b>Total student workload in hours</b>	<b>120</b>
<b>ECTS credits</b>	<b>3</b>
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Course name in Polish and English</b>						<b>Course code</b>			
	Crisis management in business and administration / Zarządzanie kryzysowe w biznesie i administracji						BBA.MV.52b.ZKwBiA			
	<b>Module name in Polish and English</b>									
	Moduł V - Biznes i administracja wobec wyzwań profesjonalizacji / Business and administration towards the challenges of professionalisation									
	<b>Study year, semester</b>									
	Year III, semester 5									
	<b>Course status</b>						<b>Language</b>			
	Elective						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>foreign language class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>3</b>
	30					MCS M	Hospital			
<b>Course aims</b>										
The aim of the course is to equip students with knowledge, skills and competences in the field of crisis management in business and administration.										
<b>Intended learning outcomes / Reference to directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	<b>P_W01</b> mechanisms for initiating, shaping and conducting crisis management processes in business and administration <b>K_W15</b> <b>P_W02</b> strategic and operational dimension of crisis management in business and administration <b>K_W15</b>									
<b>Skills:</b>	<b>Graduate can:</b>									
	<b>P_U01</b> review and select crisis management mechanisms in business and administration <b>P_U12</b>									
<b>Social competences:</b>	<b>Graduate is ready to:</b>									
	<b>P_K01</b> conduct a substantive discussion on the legal, financial and organizational barriers to crisis management in business and administration <b>K_K04</b>									

Program content		Subject learning outcomes
<p>CLASSES:  Crisis management – definition and classification approach.  Crisis management concepts.  Crisis management models.  Crisis management stages.  Contemporary trends in crisis management</p>		P_W01 P_W02 P_W15 P_U01 P_U12 P_K01 P_K04 (all subject learning outcomes are implemented in each course content)
Didactic methods		
Classes: project, group work, individual work with source material		
Recommended literature		
<b>Obligatory</b>		
Boin A., 't Hart P., Stern E., Sundelius B., <i>The Politics of Crisis Management Public Leadership under Pressure</i> . Cambridge: Cambridge University Press.		
Crandall W., Parnell J. A., Spillan J. E., <i>Crisis management</i> . SAGE 2013.		
Hilson D., <i>Managing Risk in Projects</i> . Routledge 2025.		
Hwang B-G, Ngo J., Zhu H., <i>Managing Projects with Smart Technologies Developing Technological Competency for Project Managers</i> . Routledge 2024.		
Barzelay M., <i>The new public management. Improving research and policy dialogue</i> , Russell Sage Foundation, 2011.		
<b>Supplementary</b>		
Schneider S. K., <i>Flirting with disaster. Public management in crisis situations</i> , M.E. Sharpe, 1995.		
Assessment forms/ways of verification		
Subject learning outcomes	Assessment form	
P_W02	Individual work, group work, project, exam	
P_U01	Individual work, group work, exam	
P_K01	Individual work, group work, exam	
Student workload		Number of hours
Classes		45
Individual work		15
Group work		10
Preparation of project		20
Preparation for exam		30
<b>Total student workload in hours</b>		<b>120</b>
<b>ECTS credits</b>		<b>3</b>
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Seminarium dyplomowe I</b>							<b>Course code</b>		
	Diploma seminar I							BBA.MVI.53.SD.I		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł VI. Praca dyplomowa / Thesis									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	Year III, semester 5									
<b>Study profile</b> practical	<b>Course status</b>						<b>Language</b>			
	obligatory						English			
<b>Name, surname, degree of the course instructor(s)</b>										
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>foreign language class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>3</b>
					45	MCS M	Hospital			
<b>Course aims:</b> Preparing the student to research a topic/problem of their choice and to write an application-oriented diploma thesis, in accordance with the requirements of academic writing. Developing the ability to study professional literature and use English-language source texts. Improving the ability to lead discussions on scientific topics.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 substantive and formal requirements for writing a diploma thesis									
	K_W11									
	P_W02 the latest research achievements in the administrative and legal sphere, related to the subject of the prepared diploma thesis									
	K_W12									
<b>Skills:</b>	P_W03 methods of obtaining necessary data and information, including through the use of IT tools and information technologies									
	K_W10									
<b>Graduate can:</b> P_U01 substantively argue his/her position, also citing the opinions/views of other authors, as well as formulate and synthesize conclusions within the scope of the seminar's topic										

	K_U01	
	<b>P_U02</b> formulate a research topic and plan his/her own research based on established principles and guidelines obtained from his/her academic supervisor	
	K_U07	
	<b>P_U03</b> properly select a subject bibliography and critically analyze source information, as well as reliably cite sources	
	K_U10	
<b>Social competences:</b>	<b>Graduate is ready to:</b> <b>P_K01</b> independently carry out tasks while respecting the principles of language culture and the principles of intellectual property protection resulting from the provisions of the law in this area	
	K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURES -		
SEMINAR Research procedures, types of research methods and stages and organization of scientific research in administration. Characteristics of the content layout of a diploma thesis (professional project) of an application nature. Substantive and formal requirements for writing a bachelor's thesis: editorial requirements, principles of maintaining a scientific style, structure of the thesis, structure of the introduction and conclusion, defining the purpose and thesis of the thesis, principles of providing references to source works, the role of critical evaluation of found sources. Plagiarism and intellectual property law, principles of reliable citation of sources. Paraphrasing and summarizing. Determining the scope and purpose of the research, choosing the right research methodology. Formulating research issues and topics of the works. Staged evaluation of successively prepared theoretical parts of the diploma thesis - analysis of fragments of the works, discussion		P_W01 P_W02 P_W03 P_U01 P_U02 P_U03 P_K01 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture:		
Classes: brainstorming, discussion, analysis		
<b>Recommended literature</b>		
<b>Obligatory</b> Bailey S., Academic Writing for International Students of Business and Economics, Routledge, 2020 Ellison, C., McGraw-Hill's Concise Guide to Writing Research Papers. McGraw Hill Professional, 2010 Wojciechowska R., Przewodnik metodyczny pisania pracy dyplomowej, Warszawa 2010.		
<b>Supplementary</b> Literature of a given branch relevant to the completed topic (professional project/applicative work)		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02 P_W03	Written works (including subsequent stages of the thesis)	
P_U01	presentation, discussion	

P_U02	
P_U03	
P_K01	
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>
Classes	45
Active participation in classes	10
Preparation for classes	15
Preparation for pass/fail	10
Studying literature	10
<b>Total student workload in hours</b>	<b>90</b>
<b>ECTS credits</b>	<b>3</b>
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Seminarium dyplomowe II</b>						<b>Course code</b>			
	Diploma seminar II						BBA.MVI.54.SD.II			
<b>Field of study:</b> Business and Administration	<b>Module name in Polish and English</b>									
	Moduł VI. Praca dyplomowa / Thesis									
	<b>Study year, semester</b>									
<b>Level of study:</b> first-cycle studies	III year, 6 semester						<b>Course status</b>			<b>Language</b>
	obligatory									English
<b>Study profile</b> practical	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>Foreign language class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>3</b>
					45	MCS	Hospital			
						M	ital			
<b>Course aims:</b> Verification of student research intentions. Substantive and methodological support for students preparing their diploma theses/projects. Integration of knowledge and skills acquired by the student during the course of studies during theoretical classes and during classes shaping practical skills. Developing the ability to publicly present one's own theses and discuss them.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 requirements for a diploma thesis in terms of content and editorial, as well as research methods									
	K_W11									
	P_W02 methods of obtaining information necessary for conducting business, including through the use of IT tools and information technologies									
	K_W10									
<b>Skills:</b>	P_W03 research and problem-solving methods in the scope of the topics covered by the seminar									
	K_W11									
<b>Graduate can:</b>										

	<b>P_U01</b> based on the recommendations of the academic supervisor, plan and carry out his/her own research, as well as correctly interpret, summarize and present their results, referring to the theories learned earlier
	K_U01
	<b>P_U02</b> characterize the diploma thesis using an English-language multimedia presentation, paying attention to the selected issues
	K_U09
	<b>P_U03</b> prepare a written work of a scientific nature, maintaining linguistic correctness and appropriate register, as well as self-correcting based on the supervisor's instructions and recommendations
	K_U10
<b>Social competences:</b>	<b>Graduate is ready to:</b> <b>P_K01</b> deepen his/her knowledge of the problem/aspect being studied
	K_K04
<b>Program content</b>	<b>Subject learning outcomes</b>
LECTURES -	
SEMINAR Research and problem-solving methods in the scope of the topics covered by the seminar. Writing a research chapter, analyzing empirical data in relation to theories presented earlier. Describing information from primary and secondary sources. Improving techniques for graphic presentation of results: graphs, charts, diagrams, tables, drawings, etc. Current substantive and linguistic consultations, current verification, correction and evaluation of subsequent parts of students' works submitted to the supervisor. Individual presentations of the effects of students' work, presentation of the goals of the theses, the course of research implementation and their results. Summary discussion.	P_W01 P_W02 P_W03 P_U01 P_U02 P_U03 P_K01  (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>	
Lecture: xx	
Exercises: brainstorming, discussion, analysis, presentation	
<b>Recommended literature</b>	
<b>Obligatory</b> Bailey S., Academic Writing for International Students of Business and Economics, Routledge, 2020 Ellison, C., McGraw-Hill's Concise Guide to Writing Research Papers. McGraw Hill Professional, 2010 Wojciechowska R., Przewodnik metodyczny pisania pracy dyplomowej, Warszawa 2010. R. Zenderowski, Praca magisterska-licencjat: krótki przewodnik po metodologii pisania i obrony pracy dyplomowej, Warszawa: CeDeWu Wydawnictwo Fachowe, 2015.	
<b>Supplementary</b> Literature of a given branch relevant to the completed topic (professional project/applicative work)	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form



P_W01	step-by-step evaluation of subsequent parts of the work	
P_W02		
P_W03		
P_U01		
P_U02	multimedia presentation	
P_U03		
P_K01		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		45
Active participation in classes		5
Preparation for classes, including multimedia presentation		25
Preparation for pass/fail		10
Studying literature		10
<b>Total student workload in hours</b>		<b>95</b>
<b>ECTS credits</b>		<b>3</b>
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Workshopy metodologiczne</b>						<b>Course code</b>			
	Methodological workshops						BBA.MVI.55.WM			
	<b>Module name in Polish</b>									
	Moduł VI. Praca dyplomowa / Thesis									
	<b>Study year, semester</b>									
	II year, semester 4									
	<b>Course status</b>						<b>Language</b>			
	obligatory						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>Foreign language class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	<b>2</b>
					15	MCS M	Hospital			
<b>Course aims:</b>										
The course will prepare the student to write and present a diploma thesis in accordance with academic standards, the subject-specific diploma regulations, and formal conventions relating to academic texts, in particular academic texts in English.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 formal rules for writing a bachelor's thesis									
	K_W11									
	P_W02 legal principles governing intellectual property issues									
<b>Skills:</b>	K_W10									
	<b>Graduate can:</b>									
	P_U01 compose a written academic text in accordance with formal conventions and the subject-specific regulations for diploma examinations									
	K_U09									
P_U02 find and use useful information in the text										

	K_U10	
<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	P_K01 critically evaluate his/her knowledge of the problem/aspect being studied	
	K_K04	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURES -		
CLASSES Stages of preparing a bachelor's thesis. Formulating and modifying the thesis. Research and its strategies. Predraft, selection of discourse, establishing the structure of the text. Proofreading and auto-correction. Common formats of academic texts and their sources. Editing and formatting academic texts. Citing, footnotes, description of bibliographic sources - presentation of selected Style Sheets (MLA, APA, Chicago style etc.). Respect for intellectual property rights. Work on vocabulary and phraseology of describing scientific inquiries and debates. Familiarization with formal requirements specified in the specialization regulations		P_W01 P_W02 P_U01 P_U02 P_K01 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture: xxx		
Exercises: work with text, analysis, presentation		
<b>Recommended literature</b>		
<b>Obligatory</b> Bailey, S. Academic Writing: A Handbook for International Students, 2nd ed. Routledge, 2006. Kierunkowy regulamin dyplomowania. ANS AS, Wałbrzych 2024. Majchrzak J., Metodyka pisania prac magisterskich i dyplomowych, Wydawnictwo AE, Poznań 1999. Weiner J., Technika pisania i prezentowania przyrodniczych prac naukowych: przewodnik praktyczny, PWN, Warszawa 2018. McCarthy M., O'Dell F., Academic Vocabulary in Use, Cambridge 2016		
<b>Supplementary</b> Boć J., Jak pisać pracę magisterską? Kolonia Limited, Wrocław 2001. Elisson C., Wriitng reserach papers, McGraw Hill, 2010.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02	workshop work: correction of incorrect text and analysis of errors	
P_U01 P_U02	preparation of a text in English, according to the instructor's guidelines (essay, dissertation, etc.)	
P_K01		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		15
Active participation in classes		5
Preparation for classes		5
Studying literature		10

<b>Total student workload in hours</b>	30
<b>ECTS credits</b>	2
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Przygotowanie pracy dyplomowej i egzamin</b>		<b>Course code</b>							
	Preparation of the diploma thesis and exam		BBA.MVI.56.PPDiE							
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł VI. Praca dyplomowa / Thesis and English									
<b>Level of study:</b> first-cycle studies	<b>Study year, semester</b>									
	Year III, semester 6									
<b>Study profile</b> practical	<b>Course status</b>		<b>Language</b>							
	obligatory		English							
<b>Name, surname, degree of the course instructor(s)</b>										
<b>Prerequisites</b>										
According to the study regulations – obtaining the appropriate number of ECTS points. It is recommended to pass all basic and major subjects which will help the student prepare the initial assumptions and concepts of the diploma thesis										
<b>Forms of classes and number of hours</b>				<b>ECTS credits</b>						
lectu re	classes	Foreign language class	labora tory	work shop	sem inar	Practical classes		Intern ship	Sam odzie Ina prac a stud enta	10
						MCS M	Hosp ital			
300										
<b>Course aims:</b> Preparing the student for independent research work										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Student:</b> P_W01 has knowledge of all the assumed learning outcomes for a given field (according to the course cards).									
	K_W01 - K_W14									
<b>Skills:</b>	<b>Student:</b> P_U01 has skills in all the intended field-specific learning outcomes.									

	K_U01 – K_U16	
<b>Social competences:</b>	<b>Graduate is ready to:</b>	
	P_K01 prepare independent research work and respect the importance of knowledge	
	K_K01 – K_K08	
<b>Program content</b>		<b>Subject learning outcomes</b>
The content results from the topic of the diploma thesis chosen by the student and concerns subsequent stages of its creation.		P_W01 P_U01 P_K01 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Student's own work based on individual learning strategies		
<b>Recommended literature</b>		
<b>Obligatory</b>		
Literature appropriate to the research problem being realized as stated by the student. Obligatory literature, appropriate for all basic and major subjects, knowledge of which is required for the diploma exam (according to the course cards).		
<b>Supplementary</b>		
Literature indicated by the supervisor. Literature indicated as supplementary in the cards of basic and major subjects.		
<b>Assessment forms/ways of verification</b>		
Subject learning outcomes	Assessment form	
P_W01 P_W02 P_W03	preparation of a thesis	
P_U01 P_U02 P_U03	diploma exam (oral form)	
P_K01		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		-
Active participation in classes		-
Studying literature and internet sources		80
Preparation of diploma thesis		100
Preparing for diploma exam		100
Collecting data in the enterprise		20
<b>Total student workload in hours</b>		<b>300</b>
<b>ECTS credits</b>		<b>10</b>
<b>Contact</b>		isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences  <b>Field of study:</b> Business and Administration  <b>Level of study:</b> first-cycle studies  <b>Study profile</b> practical	<b>Internship I</b>							<b>Course code</b>		
	Student Internship 1							BBA.MVII.57.PZ.I		
	<b>Module name in Polish</b>									
	Moduł VII. Praktyka									
	<b>Study year, semester</b>									
	Year I, semester 2									
	<b>Course status</b>						<b>Language</b>			
	Obligatory						English			
	<b>Name, surname, degree of the course instructor(s)</b>									
<b>Prerequisites</b>										
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>classes</b>	<b>Foreign language class</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>Practical classes</b>		<b>Internship</b>	<b>Other</b>	5
						MCS	Hospital	150		
						M				
<b>Course aims</b>										
Shaping language and social competences and skills such as teamwork, organization of own work, time management, responsibility for assigned tasks, timeliness of performing specific tasks. Using lexical knowledge and skills in using English in the implementation of practical projects in the field of language communication and work organization in a selected institution of the administrative sector.										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b>								
		P_W01 the specificity of professional tasks appropriate to the place of practice and the specificity of working in a team, including an international one								
		K_W04, K_W08								
		P_W02 concepts, structures, principles of linguistic communication and their practical application in professional activities								
		K_W09								

	<p><b>P_W03</b> techniques and selected strategies for working with texts, including translation, editing and interpretation of formal documents, appropriate to the institution in which the practice is carried out</p> <p>K_W09</p>
<b>Skills:</b>	<p><b>Graduate can:</b></p> <p><b>P_U01</b> communicate consistently on professional issues (using various communication channels) with superiors, colleagues, and non-specialist audiences (in Polish and/or English)</p> <p>K_U09, K_U11</p>
	<p><b>P_U02</b> assess the usefulness of various methods, procedures, and good practices for carrying out tasks and solving communication problems in a company/institution</p> <p>K_U10</p>
	<p><b>P_U03</b> effectively plan, organize and undertake communication activities, alone or in a group</p> <p>K_U07</p>
	<p><b>Graduate is ready to:</b></p> <p><b>P_K01</b> participate in communication situations while taking into account appropriate relationships in the professional environment</p> <p>K_K05</p>
<b>Program content</b>	<b>Subject learning outcomes</b>
LECTURE -	
<p><b>INTERNSHIP</b></p> <p>Learning the organizational and legal structure of the company/institution where the internship is carried out. Getting to know the scope of activities of individual organizational units and the principles of division of competences and forms of control over the implementation of tasks. Performing simple communication tasks and tasks related to the organization of the department, assigned by the employer (telephone conversations, writing e-mails, participating in planning the work of the department, etc.). Participating in the daily rhythm of the company's work, observing the activity of individual employees with whom the student has/may have contact, interactions on the superior-subordinate and co-worker-co-worker line, observing interpersonal communication processes in the company, their regularity and disruptions. Observing the activities undertaken by the internship supervisor and consulting with him, obtaining information and instructions necessary to perform assigned tasks. Organization of own and team work; cooperation in the team and social roles. Carrying out tasks in which knowledge of English can be used, such as making phone calls, obtaining information from the press, the Internet and other media, writing letters, forms, offers in English. Office work, participating in company meetings. The content program is an integral part of the specifics of the workplace where the student is doing the internship. The workplace therefore establishes a detailed program of professional internships and the scope of tasks at the time the student is sent for the internship.</p>	<p>P_W01 P_W02 P_W03 P_U01 P_U02 P_U03 P_K01</p> <p>(all subject learning outcomes are implemented in each course content)</p>
<b>Didactic methods</b>	
Lecture: -	
Exercises: observation, work with text, situational method, discussion, guided exercises	
<b>Recommended literature</b>	

<b>Obligatory</b>	
Literature appropriate to the type and specificity of the institution where the Internship is carried out	
<b>Supplementary</b>	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form
P_W01 P_W02 P_W03	- submitting the required internship documentation: a contract, a completed internship diary in accordance with the assumed goals and effects of the internship, a report with a certificate of the completed internship, a survey for the employer and obtaining a positive assessment by the company internship supervisor
P_U01 P_U02 P_U03	- crediting the internship by the university supervisor in oral form and on the basis of the prepared paper and media documentation, a report, mini-tasks, etc. (depending on the specifics of the professional environment in which the student is doing the internship)
P_K01	
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>
Classes	150
Active participation in classes	
Preparation for classes	
Preparation for pass/fail	
Studying literature	
<b>Total student workload in hours</b>	150
<b>ECTS credits</b>	5
<b>Contact</b>	isp@ans.edu.pl



### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Internship II</b>								<b>Course code</b>	
	Student Internship II								BBA.MVII.58.PZ.II	
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł VII. Praktyka									
	<b>Study year, semester</b> Year II, semester 4									
<b>Level of study:</b> first-cycle studies	<b>Course status</b>								<b>Language</b>	
	obligatory								English	
<b>Study profile</b> practical	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b> Knowledge of English at B2 level									
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lecture</b>	<b>class</b>	<b>Foreign language course</b>	<b>laboratory</b>	<b>workshop</b>	<b>seminar</b>	<b>practical classes</b>		<b>Internship</b>	<b>other</b>	<b>12</b>
						MCS M	Hospital	360		
<b>Course aims</b> Preparation for professional work by developing the ability to work independently and in a group, decision-making skills and further gaining professional experience, here learning the specifics of work in various positions in institutions of the administrative and legal sector and using language skills necessary in professional work.										
<b>Intended learning outcomes /</b> <b>Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>	<b>Graduate knows and understands:</b>									
	P_W01 legal conditions of activity/institution									
	K_W02, K_W04									
	P_W02 theories and conditions of administrative and legal processes and structures of the public and private sectors									

	K_W08	
	<b>P_W03</b> specialist terminology appropriate for the administrative and legal sector units in Polish and English	
	K_W09	
<b>Skills:</b>	<b>Graduate can:</b> <b>P_U01</b> correctly interpret and independently prepare in English typical documents used in legal and administrative institutions	
	K_U09, K_U11, K_U12	
	<b>P_U02</b> efficiently use available information resources and independently access various sources using new technologies	
	K_U10, K_U06	
	<b>P_U03</b> carry out practical projects in the scope of professional activity, planning your own and professional work and correlating it with the work of your colleagues	
	K_U07, K_U05	
<b>Social competences:</b>	<b>Graduate is ready to:</b> <b>P_K01</b> cooperate and work in a group, also in an intercultural team, while respecting the regulations regarding the protection of intellectual property	
	K_K02, K_K05, K_K08	
<b>Program content</b>		<b>Subject learning outcomes</b>
LECTURES -		
INTERNSHIP 1. Familiarization with the organizational and legal structure of the company/institution where the internship is carried out. 2. Familiarization with the applicable customer service standards. 3. Familiarization with the circulation of documents and basic decision-making procedures. 4. Performing basic administrative activities and office work at specific work stations, using IT technologies. 5. Preparing document projects in Polish and English (e.g. responses to legal inquiries) under the supervision of the company supervisor. 6. Creating data forms, summaries and reports for the use of the institution and translating them. The content program is an integral part of the specificity of the workplace where the student is doing the internship. The workplace therefore establishes a detailed program of professional internships and the scope of tasks at the time of sending the student to the internship.		P_W01 P_W02 P_W03 P_U01 P_U02 P_U03 P_K01 (all subject learning outcomes are implemented in each course content)
<b>Didactic methods</b>		
Lecture: -		
Exercises: observation, work with text, situational method, discussion, guided exercises		
<b>Recommended literature</b>		
<b>Obligatory</b> Literature appropriate to the type and specificity of the institution where the Internship is carried out		
<b>Supplementary</b> -		
<b>Assessment forms/ways of verification</b>		

Subject learning outcomes	Assessment form
P_W01 P_W02 P_W03	-submitting the required internship documentation: a contract, a completed internship diary in accordance with the assumed goals and effects of the internship, a report with a certificate of the completed internship, a survey for the employer and obtaining a positive assessment by the company internship supervisor, - passing the internship by the university supervisor in oral form and on the basis of the prepared paper and media documentation, a report, mini-tasks, etc. (depending on the specifics of the professional environment in which the student is doing the internship).
P_U01 P_U02 P_U03	
P_K01	
<b>Student workload</b>	<b>Number of hours full-time/part-time</b>
Classes	360
Active participation in classes	
Preparation for classes	
Preparation for pass/fail	
Studying literature	
<b>Total student workload in hours</b>	<b>360</b>
<b>ECTS credits</b>	<b>12</b>
<b>Contact</b>	isp@ans.edu.pl

### COURSE CARD

<b>Institute:</b> Legal and Social Sciences	<b>Internship III</b>							<b>Course code</b>		
	Student Internship III							BBA.MVII.59.PZ.III		
<b>Field of study:</b> Business and Administration	<b>Module name in Polish</b>									
	Moduł VII. Praktyka									
	<b>Study year, semester</b>									
<b>Level of study:</b> first-cycle studies	Year III, semester 6									
	<b>Course status</b>							<b>Language</b>		
	Obligatory							English		
<b>Study profile</b> practical	<b>Name, surname, degree of the course instructor(s)</b>									
	<b>Prerequisites</b>									
Knowledge of English at B2 level										
<b>Forms of classes and number of hours</b>									<b>ECTS credits</b>	
<b>lectu re</b>	<b>class</b>	<b>Foreign language course</b>	<b>laborat ory</b>	<b>work shop</b>	<b>semi nar</b>	<b>practical classes</b>		<b>Intern ship</b>	<b>othe r</b>	<b>15</b>
						MCS	Hosp	450		
						M	ital			
<b>Course aims</b> Preparation for professional work by developing the ability to work independently and in a team, decision-making skills and further gaining professional experience, here the practical use of language skills needed to function in an English-speaking professional environment										
<b>Intended learning outcomes / Reference to general and/or specific learning outcomes specified in the education standard and/or directional learning outcomes</b>										
<b>Knowledge:</b>		<b>Graduate knows and understands:</b> P_W01 technologies and IT tools necessary to carry out the tasks of the administrative and legal sector								

	K_W10
	P_W02 theories and conditions of management processes in the public and private sectors
	K_W12
<b>Skills:</b>	<b>Graduate can:</b> P_U01 conduct discussions and negotiations, implement projects related to the administrative, legal and business spheres
	K_U03, K_U07
	P_U02 select various methods and procedures for the analysis and implementation of tasks and solving problems in institutions of the legal, administrative and business sectors
	K_U02, K_U03, K_U08
	P_U03 manage his/her time, make commitments and meet deadlines, demonstrating effectiveness in implementing specific business and economic tasks
	K_U05, K_U15
<b>Social competences:</b>	<b>Graduate is ready to:</b> P_K01 acting in an entrepreneurial manner, demonstrating creativity in business communication situations
	K_K01, K_K05, K_K08
<b>Program content</b>	
<b>Subject learning outcomes</b>	
LECTURE Not applicable	-
<p>INTERNSHIP</p> <p>1. Familiarization with the organizational and legal structure of the company/institution where the internship is carried out. 2. Familiarization with the applicable customer service standards in English. 3. Familiarization with the circulation of documents and basic decision-making procedures. 4. Carrying out tasks in HR, PR, TSL, retail banking, economy and accounting in direct contact with a foreign contractor. 5. Interpreting or translating business documents under the supervision of a company supervisor 6. Collecting data, analyzing it, reporting, creating letters, presentations and summaries in Polish and English. 7. Conducting correspondence in Polish and English. 8. Participating in meetings and business negotiations. The content program is an integral part of the specifics of the workplace where the student is doing the internship. The workplace therefore establishes a detailed program of professional internships and the scope of tasks at the time of sending the student to the internship.</p>	<p>P_W01 P_W02 P_U01 P_U02 P_U03 P_K01</p> <p>(all subject learning outcomes are implemented in each course content)</p>
<b>Didactic methods</b>	
Lecture: -	
Exercises: observation, work with text, situational method, discussion, guided exercises	
<b>Recommended literature</b>	
<b>Obligatory</b> Literature appropriate to the type and specificity of the institution where the Internship is carried out	
<b>Supplementary</b> -	
<b>Assessment forms/ways of verification</b>	
Subject learning outcomes	Assessment form

P_W01	- submitting the required internship documentation: a contract, a completed internship diary in accordance with the assumed goals and effects of the internship, a report with a certificate of the completed internship, a survey for the employer and obtaining a positive assessment by the company internship supervisor	
P_W02		
P_W03		
P_U01		
P_U02	- passing the internship by the university supervisor in oral form and on the basis of the prepared paper and media documentation, a report, mini-tasks, etc. (depending on the specifics of the professional environment in which the student is doing the internship)	
P_U03		
P_K01		
<b>Student workload</b>		<b>Number of hours full-time/part-time</b>
Classes		450
Active participation in classes		
Preparation for classes		
Preparation for pass/fail		
Studying literature		
<b>Total student workload in hours</b>		450
<b>ECTS credits</b>		15
<b>Contact</b>		isp@ans.edu.pl